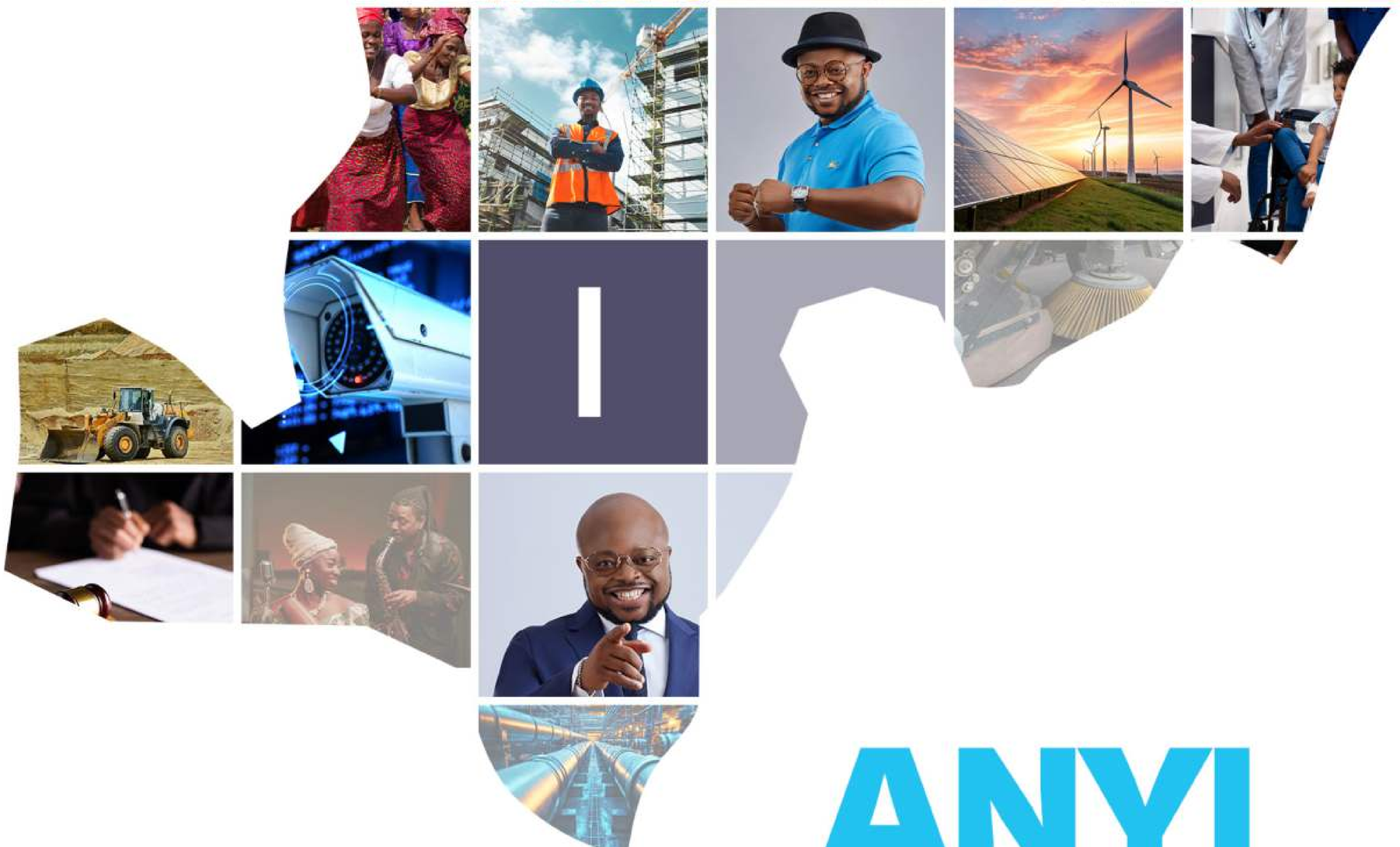
IFEANYI
CHUKWUMA
ODII 2027





ANYI
G'EMEYA
A PROMISE OF POSSIBILITY

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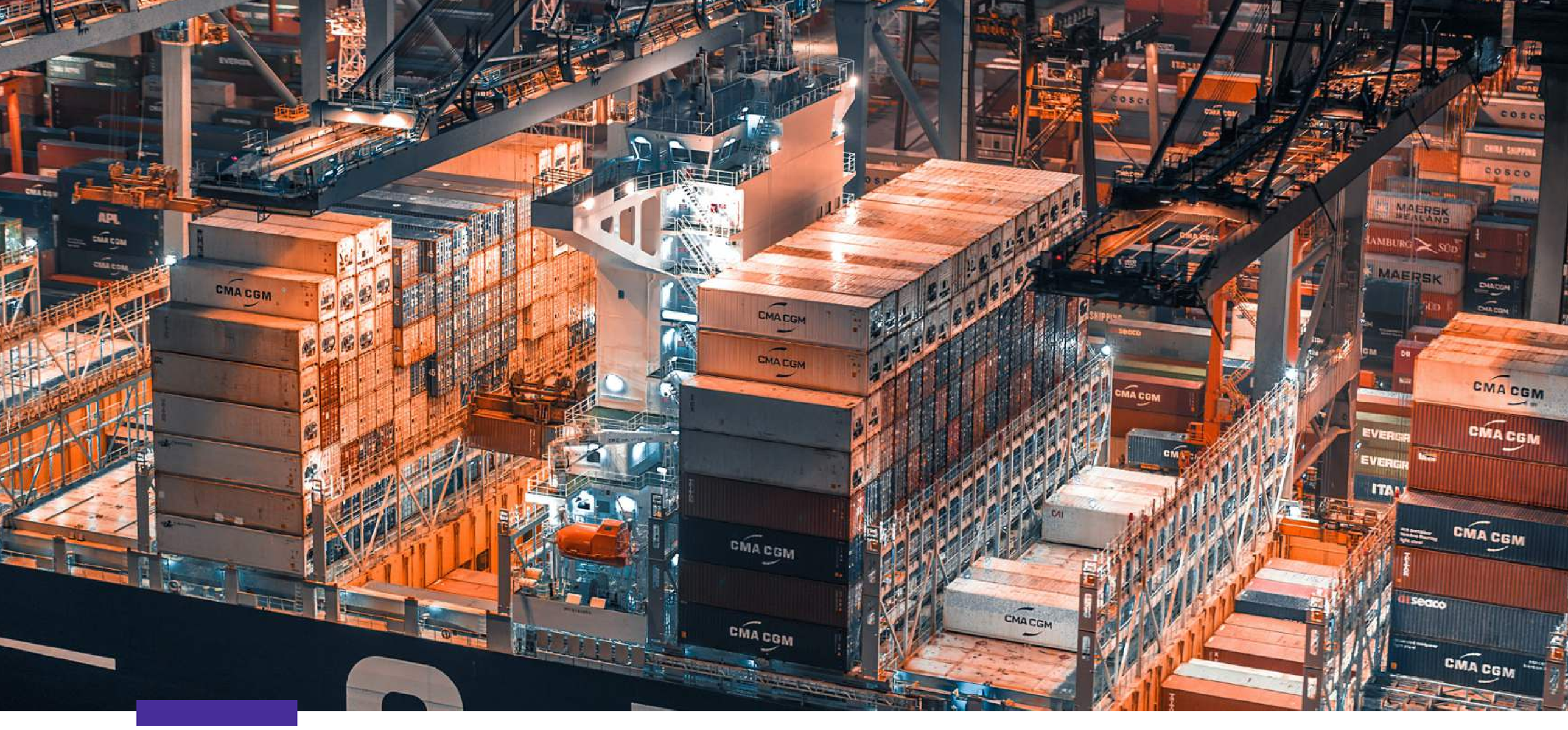
01

INTRODUCTION - MY MISSION AND INTENT

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My vision is to make Ebonyi State the preferred investment destination, stimulate opportunities for growth, and improve the livelihood and capacity of the people.



As a son of the soil who fully understands the challenges of the State and has been actively involved in its journey, my promise is rooted in my deep understanding of the State.



My vision is to make Ebonyi State the preferred investment destination, stimulate opportunities for growth, and improve the livelihood and capacity of the people.

Leading Ebonyi State on this significant transformational path will not be an easy task, but we can and will do it considering my track record of delivering on my vision. I have over two decades of experience building many enterprises.

Before now, I have interacted with the people of Ebonyi State and supported the development efforts of the State through my Foundation, the Ebele and AnyiChuks Foundation, and have executed several corporate social responsibility initiatives. As a son of the soil who fully understands the challenges of the State and has been actively involved in its journey, my promise is rooted in my deep understanding of the State.

I have spent a significant number of years growing various businesses. Also, through the Ebele and AnyiChuks Foundation, I have also engaged in numerous philanthropic works in the State which has availed me the opportunity to witness first-hand, the struggles, and pains of the people of Ebonyi State. This challenged me to invest, support, and inspire various people to believe in a better tomorrow.

I see this opportunity to serve as an avenue to touch more lives and scale the impact. I am driven by my passion to transform the State. This ambition is birthed out of my desire to improve the livelihood of the people of Ebonyi State. I want to build a State where residents are empowered to create wealth.

ANYI G'EMEYA

For too long, Ebonyi State has depended heavily on federal allocations to finance its development. Although federal allocations have increased since 2023, they have not translated into corresponding improvements in the State's economic conditions or the well-being of its people. This underscores the need for a fundamental shift in our economic development strategy one that prioritises productivity, enterprise, investment, and sustainable wealth creation.

My government will pursue a deliberate strategy to unlock Ebonyi State's economic potential by building a diversified, productive, and resilient economy. We will promote private-sector-led investment in industries, agro-processing, modern markets, and other productive ventures that add value to our local resources, create employment, expand commercial activity, and generate sustainable revenue.



Ebonyi State has its fair share of insecurity arising from herder's crisis, community conflicts, etc. A secure and safe State will be our priority due to the impact it has on the growth potential of the State. We will tackle insecurity head-on until stability is restored in the State. We understand that some issues of insecurity are fuelled by joblessness, and we will aim to create over 180,000 jobs during my tenure across key sectors including agriculture, manufacturing, trade and commerce, and tourism to ensure our youths are engaged. We will have zero tolerance for cultism and cybercrime.

To achieve this, we will ensure that our security architecture is strengthened, and we will deploy a multi-stakeholder (federal government, southeast governors, traditional rulers, different community groups) approach to security management.

In addition, I will work to promote the peaceful coexistence of all persons living in Ebonyi State. I will ensure that no group or people feel marginalized. Our government will be a representation of diversity as a State. The youth, women, people living with disabilities, and non-indigenes will have a voice in our government. I do not have all the ideas, so, we believe that inclusivity will help us get ideas that can springboard the State to greater heights. As we seek to achieve diversity and inclusion, I will not accept mediocrity, but a meritocracy.

The success of our plan will be hinged on our ability to efficiently and effectively implement all the strategic initiatives. I will develop a detailed implementation plan of all the proposed initiatives to witness visible transformation within the first 200 days in office. As required, I will engage relevant stakeholders and secure key partnerships that will support in achieving this audacious plan.



I see this opportunity to serve as an avenue to touch more lives and scale the impact.

> My government will look inward to harness the economic potential of the State for sustainability by building industries, new markets, etc. which will be driven by the private sector.

In delivering this plan, I will ensure to get the right persons on the wheel to pilot different aspects of the plan and set up a delivery unit for effective execution of the plan. The unit will track and ensure my promises and their proposed impact are achieved.

Our government will be transparent. I will regularly communicate our progress to the people of Ebonyi State. I will provide contact details for people to share their opinion of our government and express their concerns where necessary. Drop boxes will be placed at strategic locations in public institutions to achieve the same goal.

I know these are great dreams, but I am optimistic that together we can build a new Ebonyi State – A State that the current and future generations will be proud of. I am committed to this vision.

We can do it together!

02

OVERVIEW OF EBONYI STATE



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ECONOMIC PROFILE OF EBONYI STATE

Our state, Ebonyi, has an estimated population of approximately 3.5 million people, with a Gross Domestic Product (GDP) of approximately N5.17 trillion based on 2023 estimates. Despite its considerable economic potential and increased federal allocations in recent years, the State continues to face significant challenges in translating its resources into productive economic activity, sustainable revenue generation and improved living standards.

The State's economy is predominantly agrarian, with agriculture providing livelihoods for a substantial proportion of its population. Ebonyi possesses extensive arable land suitable for rice, cassava, yam, maize and other agricultural products, with estimated rice production of 157,249 metric tonnes in 2024. However, limited mechanisation, outdated farming practices, inadequate irrigation, poor storage and processing facilities, weak market linkages and insufficient value addition continue to constrain agricultural productivity and commercial returns. These limitations have prevented the State from fully developing the agricultural value chains necessary to stimulate industrial growth, create sustainable employment and expand its economic base.

Industrial development also remains limited relative to

the State's potential. Inadequate industrial infrastructure, limited technical capacity and persistent challenges in the business environment continue to discourage investment and constrain private-sector growth. The 2023 Subnational Ease of Doing Business assessment ranked Ebonyi 32nd among the 36 states and the Federal Capital Territory, underscoring the need for a more competitive, efficient and investment-friendly economic environment.

Beyond agriculture, Ebonyi possesses significant mineral resources, including lead, limestone, zinc, granite, salt, coal and other commercially valuable deposits. According to the National Bureau of Statistics, the State recorded approximately 2.6 million metric tonnes of mineral production in 2021, ranking sixth nationally when the FCT is included. Yet, limited mineral processing, informal mining activities, inadequate regulatory oversight and environmental concerns continue to restrict the sector's contribution to industrial development and public revenue. A more structured approach to responsible mining, local processing, environmental protection and revenue accountability is essential.

The weaknesses in the State's productive economy are reflected in its poor public revenue performance. BudgIT's 2026 State of States Report ranked Ebonyi 33rd nationally in internally generated revenue, recording just N21.90 billion in 2025. Internally generated revenue accounted for a mere 11.98% of recurrent revenue, while federal allocations contributed an overwhelming 88.02%. This heavy dependence on federal transfers, despite the State's substantial agricultural, mineral and commercial potential, underscores its weak revenue-generating capacity and the persistent failure to translate its economic resources into a diversified, productive and financially sustainable economy.

The central economic challenge is therefore not merely the availability of natural resources or public funding, but the failure to sufficiently convert these advantages into productive enterprises, industrial capacity, sustainable employment and broader economic prosperity. Ebonyi must pursue deliberate economic diversification through commercial agriculture, agro-processing, industrial development, responsible mineral exploitation, improved infrastructure, private-sector investment and a more enabling business environment.

Our objective is to build a productive and diversified economy that expands economic opportunities, strengthens internally generated revenue through genuine economic growth, reduces long-term dependence on federal allocations and creates sustainable prosperity for the people of Ebonyi State.

DEVELOPMENT CHALLENGES AND OPPORTUNITIES

Ebonyi State possesses significant economic, geographical and human resources capable of supporting accelerated development and improved living standards. However, the State's agricultural potential, mineral wealth, strategic location and growing population

have not been sufficiently translated into sustainable economic opportunities, effective public services and broad-based prosperity. The challenge is increasingly one of development priorities, institutional effectiveness and the capacity to convert available resources into measurable outcomes.

Agriculture remains a major source of livelihood, yet inadequate mechanisation, limited irrigation, poor storage and processing facilities, insufficient access to finance and weak market linkages continue to constrain productivity. Beyond expanding agricultural production, the State must prioritise commercial farming, agro-processing, value addition and the development of agricultural industries. The need for better planning is reinforced by BudgIT's 2026 State of States Report, which identified agriculture as receiving just 1.70% of Ebonyi's final 2025 budget, with nearly 90% of the year's agricultural expenditure recorded in the final quarter. This raises important concerns about the timely availability of resources to support farming activities and agricultural productivity.

Road infrastructure remains critical to Ebonyi State's economic development, yet its contribution to economic productivity and sustainable growth has not been fully realised. Infrastructure investment must move beyond road construction as an end in itself towards economically viable transport networks that connect rural communities and agricultural production areas to markets, processing centres and essential services. A more strategic approach is needed to align road development with agriculture, industrialisation, trade and investment, ensuring measurable economic benefits and sustainable infrastructure maintenance.

Education remains fundamental to the State's future, yet significant challenges persist in school infrastructure, sanitation, teacher development and educational quality. The Federal Ministry of Education's 2024/2025 Annual School Census portal reported a learner-to-toilet ratio of approximately 309, highlighting serious deficiencies in basic school sanitation. BudgIT's assessment of 2025 expenditure further revealed gaps in the implementation of essential educational programmes, with specified budget allocations for early-grade reading textbooks and teacher development recording no expenditure. These shortcomings underscore the need to rehabilitate and adequately equip existing schools, improve learning conditions, strengthen teacher capacity and ensure that educational investments translate into measurable improvements in learning outcomes.

Healthcare delivery remains a critical development challenge in Ebonyi State. A 2025 peer-reviewed study assessing 170 primary healthcare centres found that approximately 90% were inadequately equipped and staffed, while 37.9% of villages faced walking journeys exceeding one hour to access a primary healthcare centre. Despite reported healthcare expenditure

of approximately N13.86 billion in 2025, representing just 36.9% of the approved health budget, significant deficiencies in essential healthcare services remain evident. The 2026 State of States Report further identified substantial gaps in expenditure on medicines and other essential primary healthcare programmes, raising concerns about the extent to which public spending translates into functional healthcare delivery. Addressing these challenges requires prioritising adequately staffed and equipped health facilities, reliable medicine supplies, improved accessibility and measurable improvements in the quality of healthcare services.

Water supply and sanitation constitute another critical development challenge. Official state-level data cited in the 2026 State of States Report indicated that approximately 73% of Ebonyi residents practised open defecation in 2021, compared with 54% in 2018, while access to basic sanitation and water, sanitation and hygiene services remained severely limited. Despite these challenges, water supply received only 0.89% of the State's final 2025 budget. Addressing this longstanding deficit requires sustained investment in functional water schemes, public sanitation facilities, school and healthcare sanitation, rural water infrastructure and community-based hygiene programmes.

Inadequate and unreliable electricity continues to constrain businesses, manufacturers, agricultural processors and public institutions. The State requires a coordinated energy strategy combining improved grid infrastructure, renewable energy and decentralised power solutions, particularly for industrial clusters, markets, healthcare facilities and underserved communities. Similarly, improved broadband connectivity, digital infrastructure and investment in technology skills are essential to enhancing business competitiveness, supporting innovation and expanding opportunities in the digital economy.

Ebonyi's solid mineral resources offer significant opportunities for industrial development, employment and revenue generation. However, limited local processing, informal mining activities, environmental concerns and inadequate value addition continue to restrict the sector's economic contribution. Responsible mining investment, mineral processing, improved regulation, environmental protection and transparent revenue management are necessary to ensure that the State and its host communities derive greater economic benefits from these resources.

The State also possesses considerable tourism potential through its natural landscapes, cultural heritage and traditional industries. Attractions such as Amanchor Cave, the beaches around Ozizza, Ndibe and Unwana, and traditional pottery in Ishiagu could support hospitality, tourism and related enterprises. However, inadequate access infrastructure, limited visitor facilities and insufficient destination development have constrained the sector's potential.



A deliberate tourism development strategy is required to diversify economic activity and create new opportunities for local communities.

The State's young population represents a significant development asset, yet the economy continues to struggle to provide sufficient productive, secure and sustainable employment opportunities. The NBS 2023 Labour Force Survey reported that 25.3% of the labour force was either unemployed or experiencing time-related underemployment, while 95.9% of employed persons were engaged in informal employment.

These figures reveal a labour market challenged by limited access to stable, productive and adequately remunerated work. The State must prioritise technical and vocational training, entrepreneurship, access to finance, digital skills, apprenticeships and stronger private-sector partnerships to expand productive employment and improve earning capacity.

Poverty remains a major development concern. The NBS 2022 Multidimensional Poverty Index, based on the 2021/2022 survey, estimated Ebonyi's multidimensional poverty incidence at approximately 78%. This reflects significant

“The NBS 2022 Multidimensional Poverty Index, based on the 2021/2022 survey, estimated Ebonyi's multidimensional poverty incidence at approximately 78%. This reflects significant deprivation across education, healthcare and living standards, reinforcing the urgent need for inclusive economic growth, stronger public services and targeted interventions that improve household welfare.”

deprivation across education, healthcare and living standards, reinforcing the urgent need for inclusive economic growth, stronger public services and targeted interventions that improve household welfare.

Security is equally fundamental to development. Communal disputes, criminal activities, attacks on rural communities and other forms of violence have affected parts of the State, threatening lives, disrupting economic activities and discouraging investment. The European Union Agency for Asylum, drawing on ACLED data, recorded 71 security incidents and 135 fatalities in Ebonyi between January 2024 and August 2025. Addressing these challenges requires effective intelligence gathering, stronger security coordination, community-police cooperation, early-warning systems and sustained efforts to resolve longstanding communal conflicts.

Underlying these challenges is the need for more disciplined, transparent and development-focused management of public resources. BudgIT's 2026 State of States Report revealed that Ebonyi's total debt stock increased to N168.46 billion in 2025, while debt servicing reached N42.51 billion, nearly twice the State's internally generated revenue and more than three times its recorded healthcare expenditure. The report also identified N43.32 billion in outstanding contractor arrears. These obligations place significant demands on public finances and underscore the need for prudent borrowing, effective liability management and stronger financial planning.

Equally concerning is the pattern of expenditure. While total revenue increased by approximately 10% in 2025, operating expenses rose by 63.70%, compared with a marginal decline in capital expenditure. Overall budget implementation stood at approximately 56.7% of the final approved budget, while a substantial proportion of annual expenditure was concentrated in the final quarter. These figures raise important questions about expenditure priorities, budget credibility, implementation planning and the timely delivery of public services.

The true measure of governance must therefore extend beyond the size of budgets, federal allocations and announced projects to the actual improvements achieved in economic productivity, public infrastructure, education, healthcare, sanitation, security and citizens' living standards.

Our administration will pursue a coordinated development agenda that prioritises productive investment, commercial agriculture, industrialisation, strategic infrastructure, reliable energy, digital connectivity, quality education and healthcare, sanitation, youth empowerment and the security of lives and property. We will strengthen public financial management through realistic budgeting, prudent borrowing, transparent procurement, timely release of funds, independent project verification and regular reporting of measurable development outcomes.

Our objective is to build an Ebonyi State where public resources are managed responsibly, economic potential is translated into prosperity, infrastructure supports productive activity, public services deliver meaningful value and every citizen has a fair opportunity to live a better life.



03

OUR PLAN TO BUILD EBONYI STATE

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OUR PLAN TO BUILD EBONYI STATE

Our plan to build a prosperous Ebonyi State is founded on a clear understanding of the challenges confronting our people, the opportunities within our State and the urgent need to translate our enormous potential into meaningful development. We recognise that achieving lasting prosperity requires more than political promises; it demands purposeful leadership, sound policies, disciplined implementation and accountability for measurable results.

The **ANYI G'EMEYA** Agenda represents our commitment to transforming Ebonyi into a productive, competitive and inclusive State where economic opportunities are expanded, essential public services are strengthened, institutions work effectively and every citizen has the opportunity to thrive.

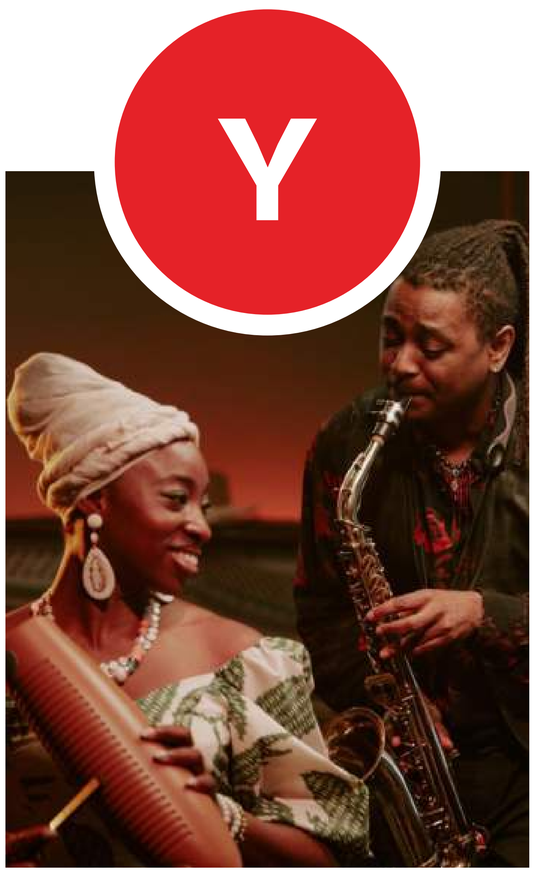
Our transformation agenda will be anchored on four strategic pillars:



Accelerated Economic Development and Industrialisation



New and Existing Infrastructure Development



Youth and Human Capital Development



Institutional Reform, Rule of Law & Cohesive Security Infrastructure

These pillars will guide our policies, investments and institutional reforms, ensuring that every initiative contributes to sustainable economic growth, improved living standards and measurable development outcomes. We are committed to delivering a government that can be held accountable not merely for what it promises, but for what it achieves.

My goal is to stimulate economic growth by investing in new and existing infrastructure to attract private capital to stimulate economic activities while innovatively improving IGR collection in the State.

3.1

Accelerated Economic Development and Industrialisation

Economic development and industrialisation will be central to our vision of building a prosperous and self-sustaining Ebonyi State. Our priority is to transform the State's largely agrarian economy into a diversified, productive and competitive economy that creates sustainable employment, attracts investment, expands economic opportunities and improves the living standards of our people.

Despite its abundant agricultural and mineral resources, Ebonyi has yet to fully harness its economic potential. Limited industrialisation, inadequate value addition, weak infrastructure and an unfavourable business environment have constrained private-sector growth and left the State heavily dependent on federal allocations. Our administration will address these structural weaknesses by creating an enabling environment for businesses to thrive, attracting private





investment and strategically developing sectors with the greatest potential to stimulate economic growth.

We will prioritise the commercialisation of agriculture, agro-processing, manufacturing, trade and commerce, responsible mineral development and tourism. Our approach will focus on strengthening value chains, improving productivity, developing industrial clusters, expanding market access and equipping our people with the skills and opportunities to participate meaningfully in the economy.

We recognise that sustainable economic growth must be driven primarily by a vibrant private sector, supported by purposeful government policies, strategic infrastructure and effective institutions. Our government will therefore serve as an enabler of investment, enterprise and innovation, while promoting transparency, competitiveness and ease of doing business.

Through this approach, we will expand Ebonyi's economic base, create productive employment, strengthen internally generated revenue through increased economic activity rather than excessive taxation, and progressively reduce the State's dependence on federal allocations.

Our economic transformation strategy will focus on five priority sectors:

- Agriculture
- Manufacturing
- Trade and Commerce
- Mining and Quarrying
- Tourism

A.

Agriculture

Agriculture remains one of Ebonyi State's greatest economic assets and will be a central driver of our economic transformation agenda. Despite our vast arable land and agricultural potential, productivity remains constrained by outdated farming practices, inadequate mechanisation, limited irrigation, poor access to finance, weak storage and processing infrastructure, and insufficient market linkages.

Our administration will transform agriculture from predominantly subsistence-based production into a commercially viable, technology-driven and industrially integrated sector. We will increase agricultural productivity, improve farmers' incomes, attract private investment and develop agricultural value chains that support industrialisation, employment creation and sustainable economic growth.



To achieve these objectives, our administration will:

• Establish mechanisation support programmes and facilitate access to modern farming equipment, improved agricultural inputs and advanced farming technologies to increase yields, reduce production costs and improve efficiency across farming communities.

• Develop Special Agro-Industrial Processing Zones and clusters in strategically selected locations to encourage large-scale processing, reduce post-harvest losses, promote value addition and attract investment into industries that utilise locally produced agricultural commodities.

• Develop and rehabilitate irrigation infrastructure in suitable agricultural locations to reduce dependence on seasonal rainfall, increase cropping cycles and support continuous agricultural production.

• Implement structured training programmes to equip farmers with modern production techniques, appropriate technologies, financial management skills and the business knowledge required to operate profitable agricultural enterprises.

• Construct and rehabilitate economically viable rural roads linking farming communities, agricultural clusters, storage facilities, processing centres and major markets to improve logistics, reduce transportation costs and stimulate rural economic activity.

• Establish partnerships with financial institutions, development finance organisations and private investors to provide affordable financing for farmers, cooperatives, agribusinesses and agricultural MSMEs.

• Identify and facilitate access to an initial 400–500 hectares of suitable agricultural land for commercial farming and agro-industrial investment, subject to feasibility assessments and appropriate community engagement. We



will integrate smallholder farmers into these investments through structured outgrower schemes that guarantee market access and promote shared economic benefits.

• Work with federal agricultural institutions, research organisations and international development partners to introduce improved crop varieties, climate-resilient farming practices, modern technologies and innovative agricultural production systems.

• Strengthen and modernise agricultural extension services to ensure farmers across the State receive continuous technical assistance, practical training and advisory support to improve productivity and commercial performance.

• Establish structured market linkages connecting farmers, cooperatives and agricultural processors with major domestic buyers, industrial off-takers and export markets. We will strengthen agricultural trade promotion and support compliance with applicable product quality and export standards.

• Provide structured access to grants, affordable credit, improved seeds, seedlings, fertilisers, essential farming inputs and improved livestock breeds, with transparent eligibility criteria and monitoring mechanisms to ensure support reaches productive farmers and agricultural enterprises.

• Establish a State-supported agricultural insurance framework in partnership with licensed insurance providers to protect farmers and agribusinesses against eligible production risks, climatic disruptions and other agricultural losses.

• Mobilise private-sector investment and development partnerships to establish modern storage facilities, aggregation centres, cold-chain infrastructure where commercially viable, and efficient agricultural distribution networks to reduce post-harvest losses and strengthen supply chains.

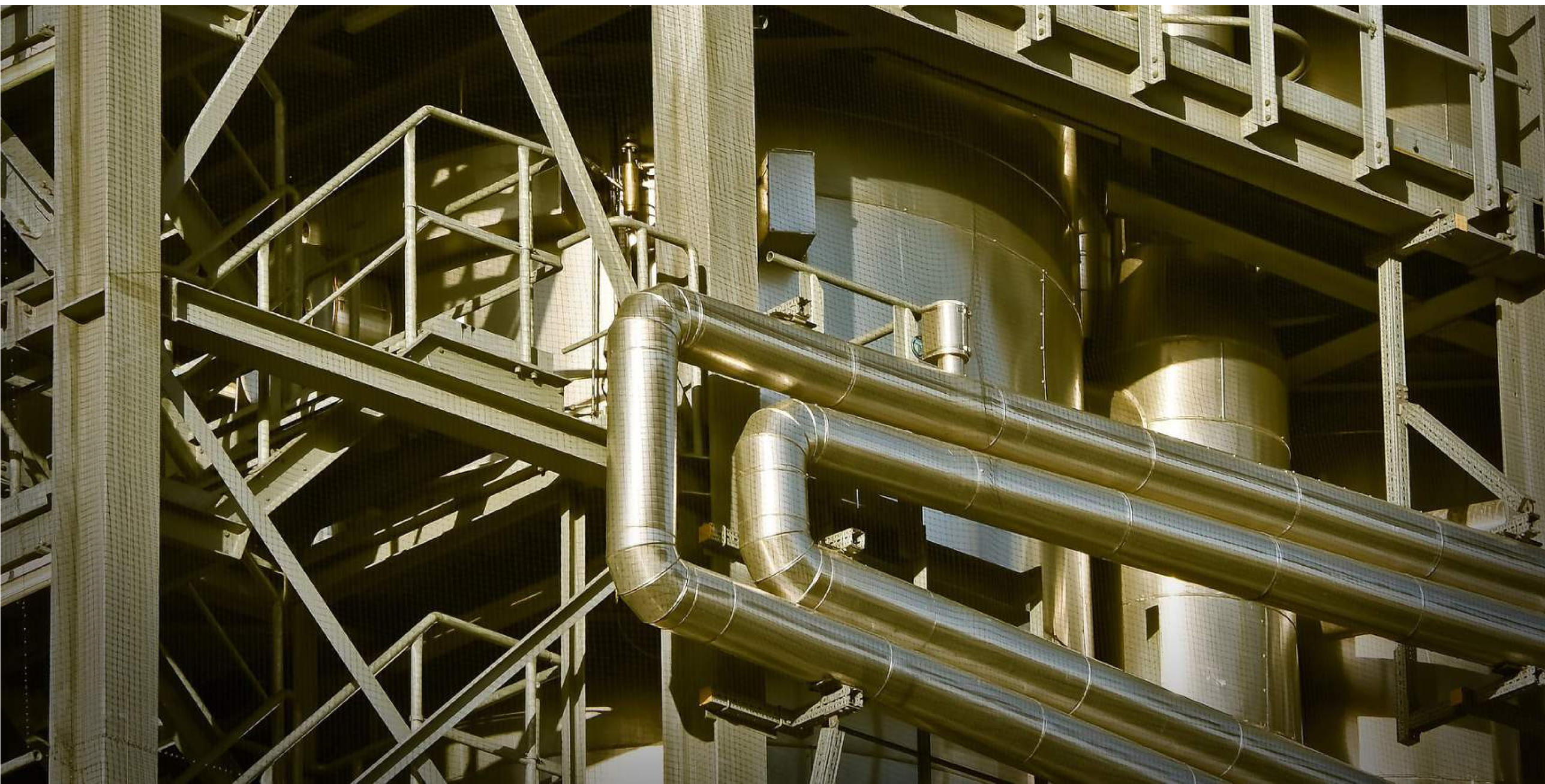
Our objective is to build a productive and competitive agricultural economy that creates wealth beyond the farm. By connecting agricultural production with processing, manufacturing, trade and export, we will improve farmers' incomes, create sustainable employment, stimulate rural development and position Ebonyi State as a major centre for commercial agriculture and agro-industrial investment.

B.

Manufacturing

Industrialisation will be a major driver of our economic transformation agenda, creating opportunities for sustainable employment, wealth creation and economic diversification. Despite Ebonyi State's abundant agricultural and mineral resources, manufacturing activities remain limited, with much of the State's productive potential yet to be translated into industrial output and value-added products.

Our administration will build a competitive and investment-friendly manufacturing sector by developing industrial infrastructure, attracting private investment, strengthening local enterprises and equipping our people with the technical skills required to support industrial growth. We will prioritise industries that utilise locally available raw materials, particularly in agro-processing, building materials, mineral processing and other commercially viable manufacturing activities.



To achieve these objectives, our administration will:

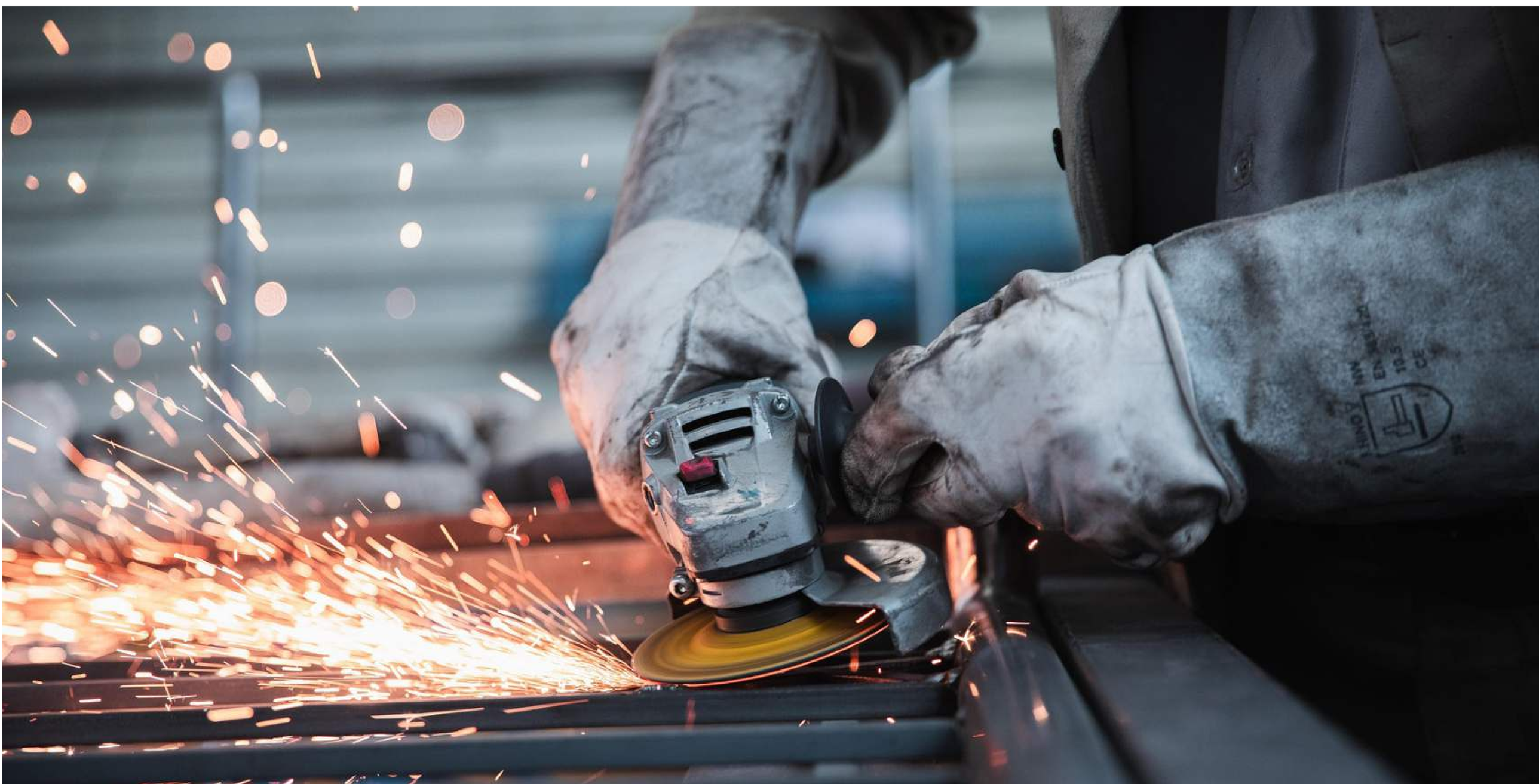
• Establish strategically located industrial clusters and manufacturing hubs equipped with essential infrastructure, including reliable electricity, access roads, water supply and shared industrial services, to attract small, medium and large-scale manufacturing enterprises.

• Implement comprehensive ease-of-doing-business reforms by simplifying business registration and permit processes within State jurisdiction, eliminating multiple and arbitrary levies, improving regulatory transparency and establishing efficient investment facilitation services to attract domestic and foreign manufacturers.

• Strengthen technical and vocational education and training through partnerships with educational institutions, manufacturing companies and industry associations to develop a skilled workforce that meets the practical requirements of existing and emerging industries.

• Establish an Economic Development and Competitiveness Council comprising relevant government institutions, private-sector representatives and industry experts to drive industrial policy reforms, improve productivity, identify investment opportunities and strengthen the competitiveness of Ebonyi's manufacturing sector.

• Conduct a comprehensive performance review of State-owned commercial enterprises and implement appropriate restructuring, commercialisation or transparent privatisation programmes for underperforming businesses, while strengthening regulatory oversight and protecting the State's economic interests.



• Develop an Ebonyi State industrial quality and competitiveness framework in collaboration with relevant federal regulatory and standardisation agencies to improve product quality, promote compliance with national and international standards,andenhancethecompetitiveness of locally manufactured products.

• Attract investment into industries that process Ebonyi's agricultural produce and mineral resources into finished and intermediate products, creating stronger linkages between agriculture, mining and manufacturing while increasing local value addition.

• Establish structured investment promotion and industrial development partnershipswithdomesticandinternational manufacturers, financial institutions and development organisations to mobilise capital, facilitate technology transfer and expand industrial production capacity.



Our objective is to position Ebonyi State as a competitive manufacturing and industrial investment destination, where locally available resources are transformed into commercially valuable products, businesses can operate profitably and our people have access to sustainable employment and wealth-creation opportunities.



C.

Trade and Commerce

Trade and commerce will play a critical role in driving Ebonyi State's economic growth, expanding employment opportunities and strengthening internally generated revenue. Micro, Small and Medium Enterprises (MSMEs) remain essential to economic development, yet their growth continues to be constrained by limited access to finance, multiple taxation, inadequate commercial infrastructure, weak market access and an unfavourable business environment.

Our administration will transform Ebonyi into a competitive commercial destination by creating an enabling environment for businesses to thrive, expanding domestic and international trade opportunities, modernising market infrastructure and strengthening local enterprises. We will prioritise policies that reduce the cost of trading, improve commercial efficiency and position Ebonyi as a strategic trading hub within the South-East and beyond.



To achieve these objectives, our administration will:

• Work with the Federal Government, relevant regional authorities and private-sector stakeholders to develop cross-border trade opportunities with Cameroon and other regional markets, leveraging Ebonyi's strategic location along the Abakaliki–Cameroon Trans-African Highway corridor to facilitate the export of agricultural produce, manufactured goods and services.

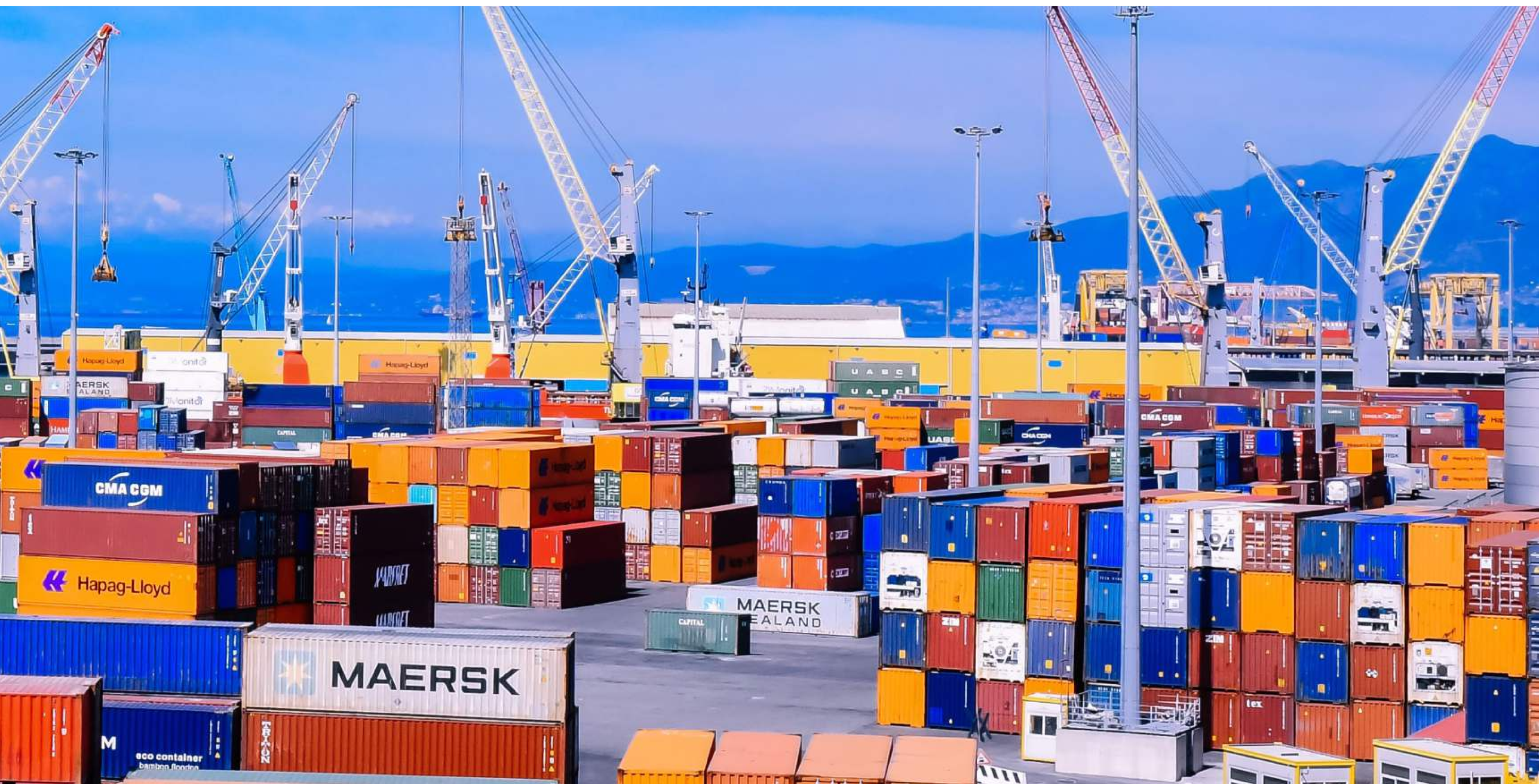
• Establish structured financing partnerships with commercial banks, development finance institutions and cooperative societies to improve access to affordable credit and working capital for traders, retailers and other commercial MSMEs.

• Implement targeted enterprise development programmes that strengthen business management, financial literacy, commercial operations and the competitiveness of small and medium-sized trading enterprises.

• Develop and implement a comprehensive trade promotion strategy to increase the visibility of Ebonyi businesses, connect local traders and producers with major domestic and international markets, and facilitate participation in trade exhibitions and commercial partnerships.

• Eliminate multiple and arbitrary taxation, harmonise State and local government levies, and simplify commercial permits and regulatory processes to reduce the cost of doing business and create a transparent, predictable trading environment.

• Modernise existing markets and develop strategically located commercial and wholesale trading hubs equipped with essential infrastructure, including electricity, water supply, sanitation, storage

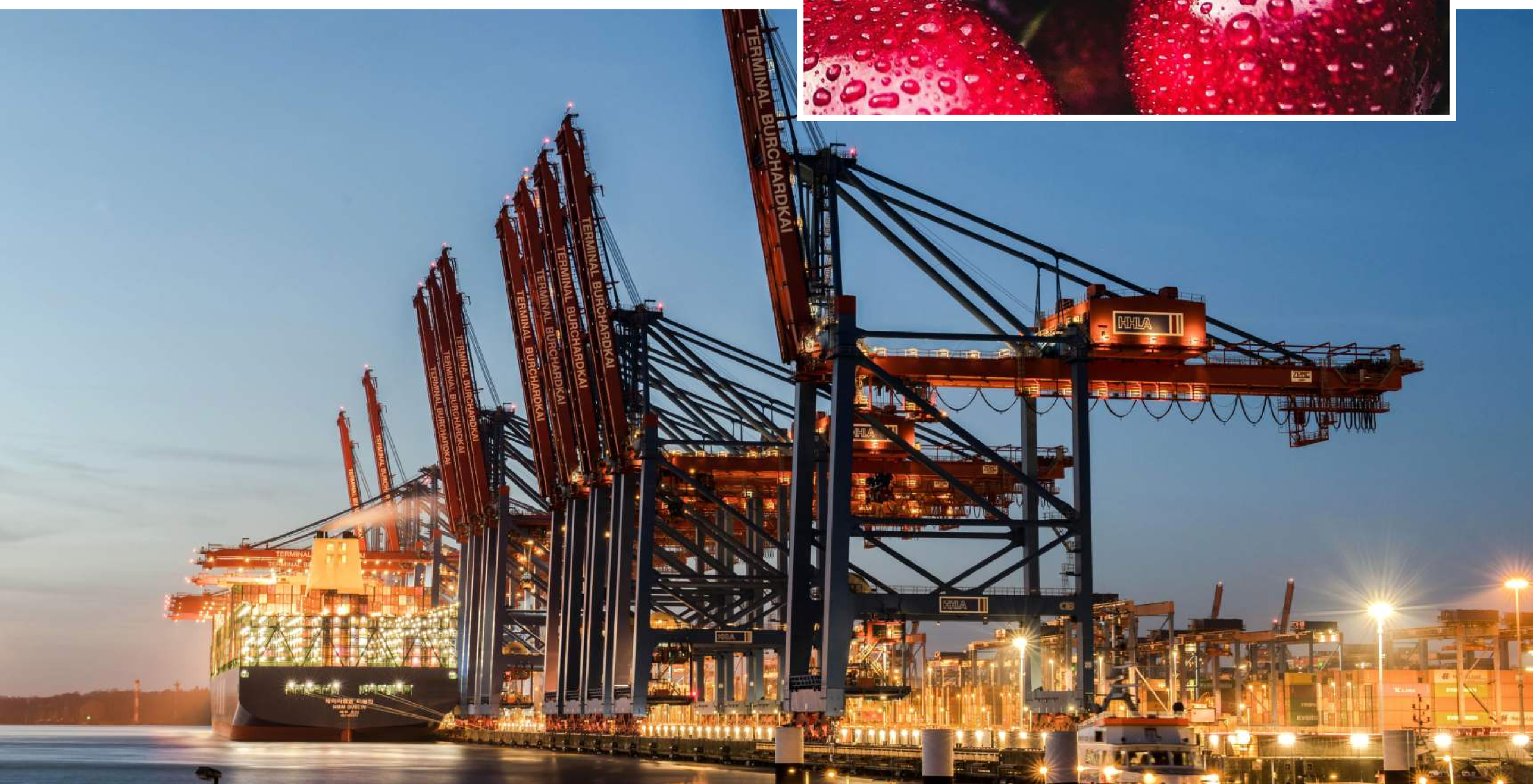


facilities and organised logistics services, through commercially viable public-private partnerships.

• Promote digital commerce by equipping traders and MSMEs with digital business skills, electronic payment solutions and access to online marketplaces, enabling local enterprises to expand their customer base and participate more effectively in the digital economy.

Our objective is to establish a vibrant and competitive commercial economy where businesses can operate and expand with greater ease, locally produced goods gain access to wider markets, and trade becomes a significant driver of employment, investment and sustainable revenue generation.





D.

Mining and Quarrying

Ebonyi State is endowed with significant mineral resources, including lead, zinc, limestone, granite, salt, coal and other commercially valuable deposits. These resources present substantial opportunities for industrial development, employment creation and economic diversification. However, illegal and informal mining activities, inadequate mineral processing, environmental degradation and limited local participation continue to prevent the State and its communities from fully benefiting from this economic potential.

Our administration will transform the mining and quarrying sector into a responsible, commercially viable and productive industry that attracts investment, supports local manufacturing, creates employment and generates sustainable economic benefits. We will prioritise the formalisation of mining activities, mineral processing, environmental protection and stronger institutional coordination to ensure that Ebonyi's mineral wealth contributes meaningfully to the prosperity of its people.



To achieve these objectives, our administration will:

• Establish a dedicated State-level mineral resources development and coordination framework to facilitate investment, monitor mining activities within the State's lawful responsibilities and coordinate engagement among federal regulatory authorities, investors and host communities.

• Strengthen collaboration with the Federal Ministry of Solid Minerals Development and relevant federal agencies to improve regulatory compliance, facilitate responsible mineral exploration and exploitation, address illegal mining and ensure that licensed operators fulfil their statutory obligations.

• Undertake a comprehensive inventory and mapping of Ebonyi's mineral resources, working with relevant federal geological institutions to establish reliable information on mineral locations, commercial potential and investment opportunities.

• Establish structured engagement mechanisms between mining investors, host communities and relevant government institutions to promote peaceful coexistence, protect community interests, resolve disputes and ensure that mining activities deliver tangible socioeconomic benefits to affected communities.

• Promote inclusive participation of local businesses, cooperatives and entrepreneurs across the mining value chain, including mineral extraction, processing, transportation, equipment supply and other supporting services, through enterprise development and strategic investment partnerships.

• Implement a structured programme to formalise artisanal and small-scale mining activities by supporting the formation of registered cooperatives, facilitating access



to appropriate federal licences, improving operational standards and integrating informal operators into regulated mineral value chains.

• Attract investment into mineral beneficiation and processing facilities to increase local value addition, supply raw materials and intermediate products to manufacturing industries, and reduce the export of unprocessed mineral resources.

• Strengthen environmental monitoring and enforcement in collaboration with relevant federal agencies, ensuring that mining operators comply with applicable environmental standards, implement approved rehabilitation plans and address the pollution and degradation of affected communities.

• Establish transparent mechanisms for tracking mineral production, monitoring applicable statutory payments and reconciling the State's mineral-related revenue entitlements, including the appropriate application of the 13% derivation principle under existing laws.



E.

Tourism

Ebonyi State possesses a rich cultural heritage and diverse natural attractions with significant potential to support economic diversification, employment creation and local enterprise development. Destinations such as Amanchor Cave, Okposi and Uburu Salt Lakes, Ndibe and Unwana Beaches, alongside traditional crafts such as Ishiagu pottery and Ntezi basket weaving, offer opportunities for the development of a distinctive tourism economy. However, inadequate infrastructure, limited investment, poor destination management and insufficient promotion have prevented these assets from reaching their economic potential.

Our administration will reposition tourism as a viable contributor to Ebonyi's economy by developing attractive and commercially sustainable destinations, preserving our cultural heritage and creating an enabling environment for private-sector participation. We will adopt a coordinated approach that integrates tourism development with hospitality, entertainment, cultural industries and local enterprise growth, while ensuring that investments are guided by commercial viability and long-term sustainability.



To achieve these objectives, our administration will:

• Undertake a comprehensive review of the State's tourism and cultural development policies and establish a coordinated framework for tourism planning, investment promotion, heritage preservation and destination management.

• Conduct a comprehensive assessment of existing and potential tourism attractions to determine their development requirements, environmental considerations and commercial viability, and implement a phased destination development programme based on clearly established priorities and cost-benefit analysis.

• Mobilise funding for tourism development through targeted budgetary provisions, commercially viable public-private partnerships, development institutions and diaspora investment, while prioritising projects with demonstrable economic and social benefits.

• Strengthen the institutional capacity and operational effectiveness of the Ministry responsible for Culture and Tourism and the State Tourism Bureau, providing clear mandates, appropriate operational flexibility and measurable performance responsibilities for implementing tourism development initiatives.

• Improve access to priority tourism destinations through coordinated investments in connecting roads, signage, visitor facilities, sanitation, security and other essential infrastructure, with development priorities aligned to the State's broader infrastructure programme.

• Develop strategic partnerships with private investors and hospitality operators to establish and improve tourism-related facilities, including accommodation, recreational centres, visitor services and professionally managed attractions.

• Establish a comprehensive destination marketing and tourism promotion programme to strengthen Ebonyi's visibility, attract domestic and international visitors, and promote the State's natural attractions, cultural festivals and heritage experiences.

• Preserve and promote Ebonyi's cultural heritage by supporting traditional crafts, cultural festivals, performing arts and community-based tourism initiatives that create sustainable income opportunities for artisans, entrepreneurs and host communities.

• Support tourism-related enterprise development through skills training and partnerships with hospitality operators, tour organisers, transport providers and other service businesses to improve service quality, create employment and strengthen local participation in the tourism economy.

3.2

New and Existing Infrastructure Development

Infrastructure development must go beyond the construction of physical assets. It must stimulate economic activity, improve productivity, attract private investment and enhance the quality of life across Ebonyi State.

Our administration will adopt an integrated, economically driven approach to infrastructure development, prioritising projects that connect communities to opportunities, reduce the cost of doing business and unlock the State's productive potential. We will focus on the rehabilitation, expansion and sustainable maintenance of critical infrastructure, guided by economic impact, social needs, commercial viability and long-term value. We will strengthen project planning, procurement transparency and delivery accountability while mobilising private-sector participation and development financing where appropriate. Our objective is to ensure that public infrastructure investment delivers measurable economic and social benefits rather than merely increasing the number of completed projects.

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A.

Roads and Transportation

Our administration will reposition road and transportation development as a strategic driver of economic transformation. We will prioritise infrastructure that connects agricultural communities to markets, links industrial and commercial centres, facilitates regional trade and improves mobility across the State. Our investments will be guided by economic impact, connectivity needs, engineering standards and sustainable maintenance arrangements rather than political considerations.

To achieve these objectives, our administration will:

• Develop and implement a comprehensive State road development and rehabilitation programme, prioritising strategic economic corridors, deteriorated roads, underserved communities and critical transport connections based on clearly defined economic and social impact assessments.



• Establish a sustainable road maintenance framework incorporating routine inspections, preventive maintenance, drainage improvements and timely rehabilitation to preserve existing infrastructure, reduce long-term costs and improve road safety.

• Construct and rehabilitate priority agricultural and rural access roads connecting farming communities, aggregation centres, storage facilities and major markets to reduce post-harvest losses, improve logistics efficiency and expand commercial opportunities.

• Develop strategic road connections linking industrial clusters, mineral-producing areas, processing facilities, commercial centres and major transport corridors to facilitate investment, industrial development and the efficient movement of goods.

• Engage the Federal Government, the Nigerian Railway Corporation, neighbouring South-East states and relevant regional stakeholders to advance the proposed railway connection to Abakaliki, leveraging existing federal railway development plans and exploring viable opportunities for regional railway connectivity and implementation.

• Improve access to priority tourism destinations through the construction and rehabilitation of connecting roads, coordinated with the State's tourism development priorities and subject to economic, environmental and technical assessments.

• Modernise public transportation through structured partnerships with private operators to improve the availability, affordability, reliability and safety of mass transit services within major urban centres and across key intercity routes.

• Reorganise and regulate motor parks, transport terminals and commercial transport operations to improve passenger safety, traffic management, operational efficiency, sanitation and revenue transparency, while creating opportunities for private-sector investment in modern transport facilities.

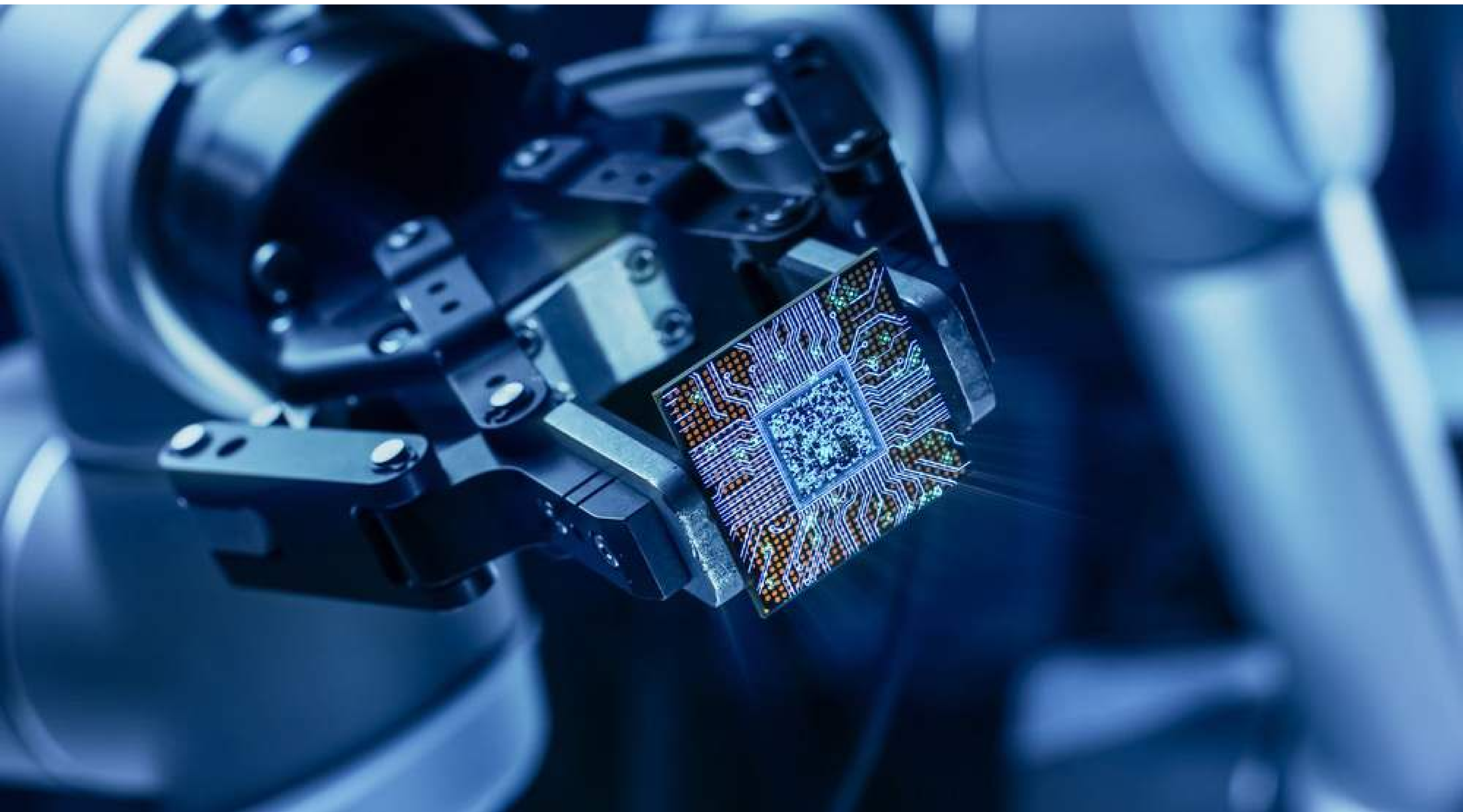
• Strengthen road safety and traffic management through improved road signage, pedestrian infrastructure, appropriate traffic controls, enforcement coordination and safer transport facilities, particularly around schools, markets and densely populated communities.

• Establish a transparent framework for infrastructure project selection, execution and performance monitoring, ensuring that road and transport investments are supported by sound engineering designs, competitive procurement, realistic budgets and measurable delivery milestones.

B.

Technology Infrastructure

Our administration will position technology as a critical enabler of economic growth, investment, innovation and efficient public service delivery. We will prioritise the expansion of reliable and affordable digital infrastructure, strengthen partnerships with telecommunications operators and technology investors, and accelerate the adoption of digital solutions across government institutions. Our approach will focus on creating a connected and competitive Ebonyi State where businesses can thrive, public services become more accessible and technology creates new economic opportunities.



To achieve these objectives, our administration will:

• Partner with Mobile Network Operators (MNOs), Internet Service Providers (ISPs) and infrastructure investors to expand high-speed broadband connectivity across Ebonyi State, including the development of fibre-optic networks connecting major commercial, industrial, residential and institutional centres, while extending digital access to underserved communities.

• Establish a transparent and investor-friendly framework for telecommunications infrastructure deployment by simplifying Right of Way approvals, reducing administrative barriers and coordinating access to public infrastructure to accelerate broadband expansion.

• Facilitate the provision of reliable broadband connectivity to public schools, healthcare facilities, government institutions and other essential public service centres through structured partnerships with telecommunications providers.

• Establish technology incubation and innovation hubs in partnership with private technology companies, educational institutions and development organisations to support research, entrepreneurship, digital innovation and the development of technology-based enterprises.

• Implement a comprehensive digital transformation programme across Ministries, Departments and Agencies (MDAs), automating administrative processes, strengthening financial management and introducing accessible e-governance platforms for permits, applications, payments and other public services to improve efficiency, transparency and accountability.

• Integrate appropriate digital monitoring and surveillance technologies into the State's security architecture, in coordination with relevant security agencies and subject to applicable legal and data protection safeguards, to strengthen incident reporting, intelligence coordination and emergency response.

• Strengthen cybersecurity, data protection and interoperability across government digital systems to safeguard public information, improve coordination between institutions and ensure the reliability and sustainability of digital public services.



C.

Power and Electricity Infrastructure

Our administration will prioritise the development of reliable, affordable and sustainable electricity infrastructure to support industrial growth, commercial activities and improved living standards across Ebonyi State. We will leverage the opportunities provided by Nigeria's evolving electricity sector to attract private investment in power generation and distribution, strengthen existing electricity networks and expand access to underserved communities. Our approach will focus on commercially viable energy solutions, effective regulation and strategic partnerships that reduce dependence on unreliable electricity supply and create an enabling environment for economic development.



To achieve these objectives, our administration will:

• Develop and implement a comprehensive State electricity development plan that identifies existing supply gaps, assesses electricity demand and establishes clear priorities for improving power availability across residential, commercial, industrial and rural communities.

• Establish an appropriate legal and regulatory framework for the development of Ebonyi's intrastate electricity market, leveraging the Electricity Act 2023 to facilitate private investment in electricity generation, distribution and supply, with transparent licensing and effective consumer protection.

• Attract private investment in independent and embedded power generation projects, including solar, biomass, gas-based and other commercially viable energy solutions, to provide reliable electricity to industrial clusters, commercial centres and areas with significant power demand through appropriate investment and power purchase arrangements.

• Partner with private energy developers, development finance institutions and relevant federal agencies to expand rural electrification through solar mini-grids, standalone renewable energy systems and other suitable off-grid solutions, prioritising underserved communities and productive economic activities.

• Collaborate with relevant federal electricity institutions, transmission operators and distribution companies to improve existing electricity infrastructure, strengthen distribution networks and facilitate grid extension to communities where technically and economically feasible.

• Develop targeted electricity access programmes for critical public infrastructure, including healthcare facilities, schools, water supply systems and other essential services, through sustainable energy solutions and partnerships with private operators and development institutions.

• Establish mechanisms for monitoring electricity infrastructure investments, service reliability and project performance, ensuring that public resources and private-sector partnerships deliver measurable improvements in electricity access and supply quality.



D.

Housing Infrastructure

Our administration will prioritise the development of a sustainable, inclusive and affordable housing sector that improves living standards, attracts private investment and supports orderly urban development across Ebonyi State. We will focus on creating an enabling environment for housing development by strengthening planning regulations, simplifying approval processes, facilitating access to land and encouraging innovative housing finance solutions. Our approach will promote private-sector participation in residential development while ensuring that housing policies respond to the needs of low- and middle-income households.



To achieve these objectives, our administration will:

• Review and strengthen the State's housing policies and relevant legislation to encourage private investment, promote affordable housing development and establish a transparent and predictable regulatory environment for developers and homeowners.

• Streamline building plan approvals and construction permit processes through clear regulatory requirements, transparent fees, coordinated institutional procedures and defined processing timelines to reduce delays and the cost of housing development.

• Facilitate the development of mixed-income and mixed-tenure residential communities through appropriate planning incentives, access to suitable land and targeted development concessions that encourage the provision of affordable housing units.

• Partner with financial institutions, mortgage providers and housing developers to develop accessible housing finance solutions for low- and middle-income households, including mortgage financing, rent-to-own arrangements and other sustainable homeownership schemes.

• Promote commercially viable public-private partnerships for the development of affordable housing estates, leveraging private-sector expertise, innovative construction technologies and cost-effective building materials to improve housing supply and affordability.

• Strengthen urban and regional planning to guide orderly residential expansion, improve land-use efficiency and ensure that new housing developments are appropriately integrated with roads, electricity, water supply, drainage and other essential infrastructure.

• Strengthen building control and development compliance through effective inspections, enforcement of applicable construction standards and professional oversight to improve building safety, quality and environmental sustainability.



E. Water, Sanitation and Hygiene (Wash)

Our administration will prioritise access to safe and reliable water supply, improved sanitation and better hygiene standards as essential foundations for public health, economic productivity and improved living conditions across Ebonyi State. We will focus on rehabilitating existing water infrastructure, expanding distribution networks, strengthening sanitation services and attracting sustainable investment into the sector. Our approach will emphasise effective infrastructure management, institutional accountability and equitable access to essential services, particularly in underserved communities.



To achieve these objectives, our administration will:

• Develop and implement a comprehensive State Water, Sanitation and Hygiene Master Plan to identify infrastructure gaps, establish service delivery priorities and guide coordinated investments in water supply, sanitation and wastewater management across urban and rural communities.

• Rehabilitate and upgrade existing public water supply facilities, including treatment plants, pumping stations, storage infrastructure and distribution networks, while expanding water access to underserved communities through technically appropriate and sustainable solutions.

• Strengthen coordination and accountability among relevant water supply, sanitation and environmental management institutions to improve operational efficiency, infrastructure maintenance, service quality and the sustainable management of public water assets.

• Attract private-sector investment and development financing into water production, treatment and distribution through transparent public-private partnerships, appropriate regulatory incentives and commercially viable service delivery arrangements that safeguard affordability and public access.

• Develop and implement a phased sanitation improvement programme that rehabilitates existing public conveniences, provides appropriately located sanitation facilities in markets, motor parks and other public spaces, and supports community-based solutions to reduce open defecation.

• Strengthen wastewater management and environmental sanitation through improved sewage disposal arrangements, appropriate sanitation infrastructure and enforcement of public health and environmental standards to reduce pollution and prevent waterborne diseases.

• Implement sustained public awareness and community engagement programmes on hygiene, safe water handling, household sanitation and the health risks associated with open defecation, working with schools, community organisations, development partners and private-sector sponsors.



3.3

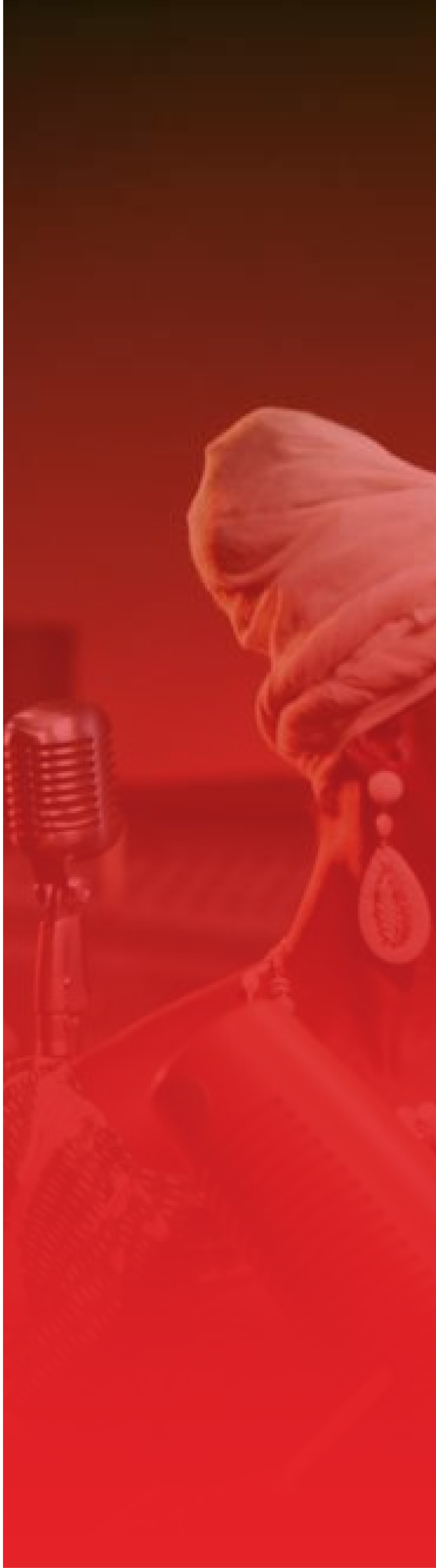
Youth and Human Capital Development

The greatest resource of Ebonyi State is its people. Sustainable economic development cannot be achieved without a healthy, educated, skilled and productive population capable of driving innovation, enterprise development and economic transformation.

Our administration will prioritise investment in education, healthcare, youth development and social inclusion to unlock the potential of our people and create opportunities for meaningful economic participation. We will strengthen public institutions, improve access to essential services and develop the skills required for a competitive and diversified economy, while ensuring that women, young people and vulnerable groups are not left behind.

Our focus will be on building a society where every individual has the opportunity to develop their potential, contribute productively to the economy and enjoy an improved quality of life.

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A.

Education

Our administration will transform Ebonyi State's education system into a foundation for human capital development, economic opportunity and social mobility. We will guarantee free public primary and secondary education, improve learning environments, strengthen teacher quality and expand access to practical and technical education. Our focus will extend beyond school enrolment to ensuring that every child receives a quality education, supported by qualified teachers, adequate learning materials and functional educational infrastructure. We will prioritise measurable learning outcomes, equitable access and accountability in education spending.



To achieve these objectives, our administration will:

• Guarantee free education in public primary and secondary schools by eliminating unauthorised school fees and levies, providing adequate operational funding and establishing effective monitoring mechanisms to ensure that financial barriers do not prevent children from accessing basic education.

• Increase and prioritise investment in education through transparent budgetary allocations, effective expenditure management and partnerships with private-sector organisations and development institutions, ensuring that funding translates into improved school facilities, teaching resources and measurable educational outcomes.

• Undertake a comprehensive rehabilitation and upgrading programme for public schools, prioritising classrooms, furniture, functional libraries, science laboratories, safe drinking water, adequate toilets, sanitation facilities and essential learning materials, particularly in rural and underserved communities.

• Recruit and equitably deploy qualified teachers based on verified staffing needs, address shortages in critical subjects and underserved communities, and improve teacher remuneration, welfare and incentives to strengthen motivation, retention and performance.

• Establish a comprehensive teacher development and quality assurance framework incorporating professional certification, competency assessments, continuous training, mentoring, teacher exchange programmes and performance evaluation to improve teaching standards and accountability.

• Strengthen foundational learning by reviewing and improving curriculum delivery within national education standards, prioritising literacy, numeracy, science, critical thinking and practical knowledge, supported by regular assessments of student learning outcomes.

• Expand access to digital education through the provision of appropriate ICT facilities, digital learning resources and teacher training, integrating technology into classroom instruction, student assessment and school administration.

• Revitalise Technical and Vocational Education and Training (TVET) through investment in technical schools, modern workshops, industry-relevant curricula and partnerships with employers to strengthen practical skills and improve pathways to employment and entrepreneurship.

• Establish an integrated education management information system to maintain reliable records of schools, teachers, enrolment, attendance, learning outcomes and infrastructure needs, enabling effective resource allocation, performance monitoring and evidence-based decision-making.

• Reconstitute and strengthen the State Education Scholarship Board to administer

transparent and merit-based scholarship programmes supporting academic excellence, technical and vocational education, sports and other recognised talents, including opportunities for deserving students to pursue higher education.

• Implement targeted programmes to identify, enrol and retain out-of-school children, particularly those from disadvantaged households and underserved communities, through community engagement, flexible learning arrangements and appropriate educational support.

• Strengthen school inspection, institutional accountability and community participation in education management to ensure compliance with educational standards, improve the utilisation of public resources and sustain improvements in teaching and learning.



B.

Healthcare

Good health is essential to living a productive life. A healthy population is better equipped to contribute meaningfully to economic development and social progress. It is therefore imperative that the people of Ebonyi State, irrespective of their economic or social circumstances, have access to quality and affordable healthcare services.

Unfortunately, healthcare delivery in Ebonyi State continues to face significant challenges. Many primary healthcare centres and public hospitals remain inadequately staffed, poorly equipped and unable to provide the standard of care our people deserve. Access to essential medical services remains particularly difficult in rural communities, where residents of many villages must travel considerable distances to reach healthcare facilities. Inadequate maternal and child healthcare, shortages of qualified medical personnel and the high cost of treatment



continue to place an unacceptable burden on families.

Our administration will make the health and well-being of the people of Ebonyi State a top priority. We will pursue comprehensive reforms to strengthen healthcare institutions, improve medical infrastructure, attract and retain qualified professionals and expand access to affordable healthcare. Our goal is to build an efficient, responsive and sustainable healthcare system that brings quality healthcare closer to our people and supports the State's long-term development.

To achieve these objectives, our administration will:

• Develop and implement a comprehensive healthcare development and financing plan that identifies gaps in infrastructure, medical personnel, equipment, geographical coverage and service delivery, while establishing clear investment priorities and measurable healthcare performance targets.

• Undertake a phased rehabilitation and equipping of primary healthcare centres across the State, prioritising functional medical equipment, essential medicines, reliable electricity, clean water, sanitation facilities and adequate staffing to ensure the delivery of essential healthcare services.

• Upgrade existing general hospitals and other State-owned healthcare facilities to strengthen diagnostic, emergency, surgical, maternal and specialist healthcare services, supported by appropriate equipment, professional staffing and effective referral systems.

• Recruit and equitably deploy qualified healthcare professionals, particularly to underserved communities, while improving staff welfare, career progression, professional development and targeted retention incentives to address workforce shortages and strengthen service delivery.

• Expand access to affordable healthcare by strengthening the Ebonyi State Health Insurance Scheme, increasing enrolment and introducing targeted financial support for low-income households, pregnant women, children, elderly persons and other vulnerable groups.

• Strengthen maternal, newborn and child healthcare through improved antenatal services, skilled birth attendance, immunisation, emergency obstetric care and community-based interventions aimed at reducing preventable maternal and infant deaths.

• Expand access to primary healthcare in underserved and hard-to-reach communities by establishing new healthcare facilities in strategically identified locations, upgrading existing health posts and deploying mobile medical services and community health workers. Facility locations will be guided by population needs, travel distances and accessibility assessments, with appropriate staffing and sustainable operating

arrangements to ensure reliable healthcare delivery.

• Leverage partnerships with healthcare providers, development institutions and technology companies to introduce appropriate telemedicine solutions, strengthen emergency response and improve patient referral systems, particularly for communities with limited access to specialist medical services.

• Restructure and strengthen the Ebonyi State Hospitals Management Board and relevant healthcare regulatory institutions to improve hospital administration, service quality, professional standards, operational accountability and performance monitoring.

• Establish a transparent and sustainably financed Healthcare Trust Fund to mobilise additional resources from government, private-sector organisations, development partners and philanthropic institutions for priority healthcare programmes and infrastructure investments.

• Strengthen the procurement, distribution and availability of essential medicines through an accountable drug management system and sustainable drug revolving fund, leveraging digital inventory management and encouraging opportunities for local pharmaceutical production and supply.

• Attract responsible private-sector investment and partnerships in healthcare



infrastructure, diagnostics, medical services, equipment provision and specialist care, supported by appropriate incentives and regulatory oversight to improve service availability and quality.

• Strengthen preventive and community healthcare through sustained public health education, disease surveillance, screening, nutrition awareness, environmental hygiene and programmes addressing communicable and non-communicable diseases.

C.

Youth Empowerment

The youth population of Ebonyi State possesses enormous potential to drive economic growth, innovation and social development when provided with the right skills, opportunities and support. Our young people are not merely beneficiaries of development; they are essential participants in building a productive and prosperous State.

Unfortunately, many young people in Ebonyi continue to face limited employment opportunities, inadequate access to finance, insufficient practical skills and an economic environment that makes it difficult to establish and sustain businesses. These challenges have left a significant proportion of our youth in vulnerable and informal employment, preventing them from fully realising their potential and contributing meaningfully to the economy.



Our administration will place youth empowerment at the centre of our development agenda. We will prioritise job creation, entrepreneurship, skills development, innovation, sports and the creative economy, creating opportunities for young people to build sustainable livelihoods and contribute to the transformation of Ebonyi State. Our goal is to develop a generation of skilled, enterprising and economically independent young people who can compete locally and globally.

To achieve these objectives, our administration will:

• Establish a structured Youth Enterprise Development Programme to provide eligible young entrepreneurs and youth-led businesses with access to affordable financing, business development support and mentorship, with a target of supporting at least 1,000 viable enterprises annually.

• Develop targeted skills acquisition and entrepreneurship programmes covering technical, vocational, digital and business management skills, including software development, data analytics, robotics and other emerging technologies, in partnership with private-sector organisations and relevant training institutions.

• Establish and strengthen youth vocational training and apprenticeship centres across the State, leveraging existing facilities and partnerships with industries and skilled professionals to deliver practical, market-relevant training, with a target of training at least 1,000 young people annually.

• Develop youth innovation and enterprise incubation hubs that provide access to mentorship, shared facilities, technical support and business networks to help young entrepreneurs develop, commercialise and scale viable business ideas.

• Facilitate sustainable youth employment through partnerships with employers, industries and investors in agriculture, manufacturing, construction, technology, trade and other productive sectors, supported by structured internship, apprenticeship and job placement programmes.

• Establish a youth employment and enterprise support framework to connect jobseekers with available opportunities, track skills demand, monitor programme outcomes and ensure that empowerment initiatives deliver measurable employment and business development results.

• Promote youth participation in the creative economy by facilitating access to training, financing, production facilities and market opportunities in film, fashion, music, digital content creation, arts, crafts and other creative industries.

• Support the development of sports as a pathway for talent discovery, recreation and economic opportunity through grassroots

competitions, school and community sports programmes, coaching development and partnerships with professional sports organisations, including support for the growth and competitiveness of Salt City Football Club.

- Rehabilitate and develop strategically located youth and community centres, leveraging existing public infrastructure to provide accessible spaces for skills development, innovation, cultural activities, recreation and youth engagement.

- Establish structured mechanisms for youth participation in governance, including regular consultations, youth advisory platforms and opportunities for qualified young professionals to contribute to public policy development and implementation.

- Partner with educational institutions, creative industry organisations and private-sector stakeholders to identify and nurture exceptional young talent in sports, technology, entrepreneurship and the creative arts, providing appropriate pathways to professional development and commercial opportunities.

D.

Women Empowerment

Women play a crucial role in the family, society and economic development. Their contributions to agriculture, commerce, entrepreneurship, education and community development are essential to the progress of Ebonyi State. A society that provides women with the opportunity to realise their full potential creates stronger families, more productive communities and a more prosperous economy.

Despite their significant contributions, many women in Ebonyi State continue to face barriers to economic opportunities, access to finance, business development and participation in leadership and decision-making. These challenges limit their ability to achieve financial independence, expand their enterprises and contribute fully to the development of the State.



Our administration will prioritise the economic and social empowerment of women by creating an enabling environment for entrepreneurship, employment, leadership and equal opportunity. We will strengthen women's participation in governance, protect their rights and ensure that government policies and programmes provide meaningful opportunities for women across urban and rural communities.

To achieve these objectives, our administration will:

- Establish targeted women's economic empowerment programmes that provide access to affordable financing, financial literacy, entrepreneurship training, business development services and mentorship, while addressing barriers to formal financial services and economic opportunities for women-led enterprises.

- Facilitate women's participation in agriculture, manufacturing, trade and other productive sectors through access to cooperative financing, modern production tools, relevant skills training and opportunities to participate in established markets and value chains.

- Increase the representation of qualified women in political appointments, public institutions and decision-making positions, guided by the aspirations of the National Gender Policy and the principles of competence, fairness and inclusive governance.

- Promote equitable participation of women in government programmes, economic opportunities, employment initiatives and public-sector interventions through transparent selection processes and appropriate monitoring mechanisms.

- Strengthen the legal and institutional framework for protecting women's rights, including the prevention of discrimination, exploitation and gender-based violence, while establishing accessible support services, counselling, legal assistance and effective referral mechanisms for survivors.

- Support women's professional development and leadership through targeted training, mentorship and partnerships with educational institutions, professional associations and private-sector organisations to expand opportunities for career advancement and leadership in business and professional institutions.

- Establish structured engagement with women's associations, cooperatives, professional groups and community organisations to ensure that women's priorities are reflected in government policies, development programmes and public decision-making.

E.

Vulnerable Groups

Every society has a responsibility to protect and support those who face greater social and economic disadvantages. Children from disadvantaged households, elderly persons, persons with disabilities and individuals living in extreme poverty are often at greater risk of exclusion from essential services, economic opportunities and social protection.

In Ebonyi State, poverty and limited access to basic services continue to place significant pressure on vulnerable households. Persons with disabilities face barriers to education, employment, transportation and public facilities, while many elderly persons struggle with inadequate financial security and access to essential care. Children from disadvantaged backgrounds also remain exposed to risks such as child labour, exploitation and exclusion from education.



Our administration will build an inclusive society where vulnerable persons are treated with dignity, protected from discrimination and given meaningful opportunities to participate in the State's development. We will strengthen social protection systems, improve access to essential services and establish targeted interventions that provide sustainable support to those who need it most.

To achieve these objectives, our administration will:

• Develop and implement a comprehensive State Social Protection Policy and supporting legal framework to establish coordinated programmes for vulnerable households, elderly persons, persons with disabilities and children requiring special protection, with clear eligibility criteria, institutional responsibilities and accountability mechanisms.

• Establish a transparent and regularly updated social register to identify vulnerable individuals and households, guide beneficiary selection and facilitate targeted cash transfers and other social assistance programmes, supported by effective verification and monitoring systems.

• Review and reconcile the State's pension records, establish a transparent framework for addressing verified outstanding pension obligations and ensure the timely and consistent payment of pensions to eligible retirees.

• Strengthen the protection of persons with disabilities by enforcing applicable anti-discrimination and accessibility requirements, promoting equal employment opportunities and improving their participation in public institutions and private-sector employment.

• Expand access to economic opportunities for vulnerable persons through inclusive vocational training, apprenticeship programmes, entrepreneurship support and appropriate employment assistance, with reasonable accommodations for persons with disabilities.

• Improve access to education, healthcare and other essential public services for vulnerable populations through targeted assistance, accessible service delivery arrangements and coordinated support programmes that address barriers faced by disadvantaged households.

• Strengthen child protection systems through the enforcement of applicable laws against child labour, exploitation, abuse and neglect, supported by community awareness programmes, reporting mechanisms and collaboration with schools, families and relevant protection agencies.

• Promote disability-inclusive infrastructure and transportation by incorporating appropriate accessibility standards into public buildings, pedestrian facilities, transport terminals and other public infrastructure, while progressively improving

access to existing government facilities.

• Develop targeted social support programmes for elderly persons without adequate means of livelihood, including access to essential care, community-based assistance and appropriate welfare services, in partnership with community organisations and development institutions.





3.4

Institutional Reforms and Rule of Law

Effective governance depends on strong institutions, transparent processes and the consistent application of the rule of law. While Ebonyi State possesses many of the basic policy and institutional frameworks required to drive development, weak implementation, bureaucratic inefficiencies and inadequate institutional capacity have continued to limit their effectiveness.

These challenges have affected the quality of public service delivery, slowed administrative processes and created unnecessary obstacles for individuals and businesses. Inefficiencies in land administration, regulatory approvals, public institutions and the justice system undermine. Our administration will pursue institutional reforms aimed at building an efficient, accountable and responsive government that delivers measurable results. We will strengthen existing institutions, simplify administrative processes, promote transparency and ensure that government operates within the principles of fairness, justice and the rule of law. Our reforms will focus on four critical areas: Land Administration, Right of Way Permits, Civil Service Reforms and Judicial Reforms. Through these interventions, we will improve the ease of doing business, strengthen public accountability and create an institutional environment that supports sustainable economic and social development.



A.

Civil Service Reform

An effective civil service is fundamental to good governance and the successful implementation of government policies. As the institution responsible for translating public policies into meaningful outcomes, the civil service must be professional, competent, accountable and equipped to respond to the changing needs of society.

In Ebonyi State, concerns over limited transparency in government operations, political interference, favouritism and inadequate accountability continue to undermine public confidence in government institutions. Weak performance management, insufficient professional development and inefficient administrative processes also affect the quality and timeliness of public service delivery.



Our administration will pursue comprehensive civil service reforms aimed at building a professional, efficient and performance-driven public service. We will promote merit, strengthen institutional accountability, invest in workforce development and introduce modern administrative systems that improve transparency, productivity and service delivery.

To achieve these objectives, our administration will:

• Establish a merit-based and performance-driven civil service through transparent recruitment and appointment processes, clearly defined responsibilities, measurable performance indicators and objective appraisal systems that link promotion and career advancement to competence, performance and applicable public service rules.

• Implement continuous professional development programmes for civil servants, particularly middle- and senior-level officers, covering leadership, public administration, financial management, digital competencies, policy implementation and effective service delivery.

• Review the organisational structures, staffing requirements and operational responsibilities of ministries, departments and agencies to eliminate unnecessary duplication, improve coordination and ensure the effective deployment of personnel and public resources.

• Modernise civil service operations through the gradual digitisation of personnel records, administrative procedures, internal communications and public-facing services to reduce processing delays, improve record management and strengthen institutional efficiency.

• Strengthen transparency and compliance in government procurement and contract administration through adherence to established procurement procedures, proper documentation, public disclosure of relevant contract information and effective monitoring of project implementation.

• Establish clear service delivery standards and citizen feedback mechanisms across government institutions, with defined timelines for essential public services, accessible complaint channels and periodic assessment of institutional performance.

• Strengthen internal controls, professional ethics and disciplinary procedures within the civil service to discourage corruption, abuse of office and administrative misconduct, while ensuring fair treatment, accountability and due process for public servants.

B.

Land Administration

Land remains one of Ebonyi State's most valuable resources, providing the foundation for housing, agriculture, industrial development and economic investment. Yet, the difficulties associated with securing land titles and completing property transactions continue to limit the productive use of land, discourage investment and create uncertainty for property owners and businesses.

The State's land administration system is constrained by cumbersome registration procedures, inadequate documentation, fragmented records and weak institutional coordination. These shortcomings increase the risk of land disputes, undermine confidence in property transactions and hinder orderly physical development.



Our administration will transform land administration through simplified registration procedures, modern land information systems and transparent regulatory processes. We will strengthen property rights, reduce administrative barriers and establish a land management system that encourages investment, protects legitimate ownership and supports sustainable development.

To achieve these objectives, our administration will:

• Deploy a Geographic Information System (GIS) and an integrated digital land administration platform for land mapping, documentation, title registration, verification and transaction processing, with accessible application and tracking systems to improve transparency and public access to land services.

• Simplify land registration and title transfer procedures by eliminating unnecessary administrative bottlenecks, establishing clear processing timelines, decentralising essential services where practical and reducing the time and cost of obtaining land documentation.

• Review the operational processes, staffing requirements and institutional capacity of the Ministry of Lands, Survey and Housing and other relevant agencies to strengthen regulatory oversight, improve coordination and enhance service delivery.

• Review the status of the State Master Plan and strengthen the planning and regulatory framework for land use, physical development and urban expansion to promote orderly development and sustainable management of land resources.

• Strengthen transparency and accountability in land allocation and administration through clearly defined procedures, publicly accessible information on applicable fees and requirements, and appropriate mechanisms for addressing complaints and resolving administrative disputes.

• Conduct a comprehensive audit of government-owned land and land banks to ensure proper surveying, documentation, gazetting and protection against encroachment, while reviewing and addressing verified outstanding compensation obligations to affected landowners in accordance with applicable laws.



C.

Right of Way Permits

Access to reliable broadband infrastructure has become essential for economic growth, business competitiveness, education and the delivery of modern public services. Recognising this importance, Ebonyi State introduced a reduction in Right of Way (RoW) permit fees for telecommunications infrastructure in 2021. While this represented a positive step towards encouraging investment, the anticipated expansion of broadband connectivity has remained a challenge.

Beyond permit costs, telecommunications investors require a predictable regulatory environment, timely approvals and access to commercially viable locations to justify infrastructure investments. Administrative bottlenecks, fragmented approval processes and



limited coordination between government institutions and infrastructure operators can discourage investment and delay network expansion.

Our administration will build on existing reforms by establishing a transparent, investor-friendly framework for Right of Way permits. We will simplify approval procedures, encourage investment in underserved communities and strengthen partnerships with telecommunications operators to accelerate broadband infrastructure development across Ebonyi State.

To achieve these objectives, our administration will:

• Review and streamline the State's Right of Way permit framework to establish transparent charges, clearly defined requirements and predictable approval timelines that encourage investment while protecting public infrastructure.

• Introduce a coordinated digital application and approval system for Right of Way permits, enabling investors to submit applications, track approvals and obtain necessary authorisations through a simplified administrative process.

• Identify and promote commercially viable corridors, industrial clusters, business districts and underserved communities for telecommunications infrastructure investment, providing operators with relevant planning information and opportunities for network expansion.

• Establish structured partnerships between relevant government institutions, telecommunications operators and infrastructure providers to coordinate broadband deployment, facilitate infrastructure sharing and reduce unnecessary duplication of investment.

• Develop clear technical guidelines for the installation of telecommunications infrastructure, including coordination with road construction and rehabilitation projects, utility protection, public safety and the proper restoration of affected infrastructure.

• Strengthen monitoring and accountability in the administration of Right of Way permits through transparent fee collection, compliance oversight and periodic assessment of infrastructure deployment and connectivity outcomes.



D.

Judicial Reform

Justice must be accessible, fair and delivered without unnecessary delay. For the people of Ebonyi State, a credible judicial system is essential to protecting individual rights, resolving disputes, enforcing contracts and maintaining public confidence in the rule of law. When justice is delayed or difficult to access, citizens and businesses are left vulnerable, while economic and social development suffers.

The administration of justice continues to face challenges associated with prolonged legal proceedings, inadequate judicial infrastructure, limited access to legal services and the need for modern case management systems. These challenges can place additional burdens on citizens, particularly those in rural communities and individuals who cannot afford lengthy legal processes.



Our administration will work with the judiciary, legislature and relevant institutions to strengthen the administration of justice in Ebonyi State. We will support judicial independence, improve access to courts, encourage alternative dispute resolution and promote the modernisation of judicial processes to ensure that justice is delivered fairly and promptly.

To achieve these objectives, our administration will:

• Support continuous professional development for judicial officers and court personnel through specialised training in judicial administration, emerging areas of law, digital case management and modern dispute resolution practices.

• Work with the judiciary to strengthen Alternative Dispute Resolution (ADR) mechanisms, including the development of a multi-door courthouse and appropriate small claims court procedures, to facilitate faster dispute resolution and reduce the burden on conventional courts.

• Invest in the rehabilitation and development of judicial infrastructure, including strategically located court facilities in underserved communities, to improve access to justice and provide suitable environments for judicial proceedings.

• Support the digital transformation of judicial administration through electronic filing, digital case records, automated case tracking and facilities for virtual proceedings.

• Collaborate with the legislature, judiciary and relevant legal institutions to review and strengthen existing civil and criminal laws, court procedures and administrative frameworks to address outdated provisions, reduce procedural delays and improve the administration of justice.

• Strengthen access to justice for disadvantaged and vulnerable citizens through support for legal aid services, public legal awareness programmes and partnerships with relevant institutions and civil society organisations.

• Promote judicial independence and institutional accountability by respecting the constitutional separation of powers, supporting transparent judicial administration and ensuring that government institutions comply with court decisions and lawful judicial processes.

3.5

Cohesive Security Infrastructure and Strategy

The safety of lives and property is fundamental to the peace, stability and prosperity of any society. Ebonyi State has experienced security challenges ranging from communal conflicts and disputes over land to kidnapping, cultism, drug abuse and other criminal activities. These threats have disrupted livelihoods, weakened community relationships and created uncertainty for businesses and investors.

Longstanding communal disputes, including conflicts involving Abaomege and Ishinkwo, Ezza and Ezilo, Ezza and Effium, and Ngbo and Agila, demonstrate the importance of addressing the underlying causes of insecurity rather than relying solely on reactive security measures. Poverty, limited economic opportunities, weak conflict-resolution mechanisms and inadequate coordination among security stakeholders can further aggravate these challenges.

Our administration will prioritise the protection of lives and property through a coordinated, intelligence-led and community-centred security strategy. We will strengthen collaboration with federal security agencies, traditional institutions, local governments and community organisations, while investing in preventive measures, modern security infrastructure and peaceful conflict resolution. Our commitment is to build an Ebonyi State where every resident can live, work and pursue economic opportunities without fear, irrespective of ethnicity, religion or place of origin.



To achieve these objectives, our administration will:

• Strengthen the State Security Council as a platform for regular security assessments, intelligence sharing, coordinated response planning and the development of preventive strategies involving relevant federal security agencies, local government representatives and other critical stakeholders.

• Establish a structured community security partnership framework that brings together traditional rulers, community leaders, recognised local security groups and conventional security agencies to improve early warning, intelligence gathering and coordinated responses to security threats.

• Strengthen legally recognised community security and vigilante structures through appropriate recruitment standards, training, equipment, supervision and accountability mechanisms, ensuring that their activities complement those of statutory security agencies and respect citizens' fundamental rights.

• Invest in modern security infrastructure and technology, including surveillance systems in strategic locations, reliable communication equipment and coordinated emergency response channels, supported by accessible toll-free reporting and distress hotlines.

• Establish community-based conflict prevention and resolution mechanisms to address longstanding communal disputes, particularly those involving land ownership, boundaries and access to resources, through dialogue, mediation and collaboration with traditional institutions and relevant government agencies.

• Strengthen coordinated action against kidnapping, cultism, drug abuse, cybercrime, harassment and other criminal activities through partnerships with law enforcement agencies, targeted public awareness campaigns and preventive programmes involving schools, youth organisations and community groups.

• Promote peaceful coexistence and social inclusion through policies and community engagement initiatives that discourage discrimination, intolerance and hostility, while protecting the rights of all residents to live and conduct legitimate activities anywhere in Ebonyi State.

• Support the operational readiness of security agencies through lawful collaboration in the provision of essential logistics, communication facilities, training support and other resources required to improve security coverage and response capabilities, particularly in vulnerable and underserved communities.

04

FUNDING PLAN

IFEANYI CHUKWUMA ODII 2027

The transformation of Ebonyi State requires substantial and sustained investment in infrastructure, education, healthcare, agriculture, industrial development and other critical sectors of the economy. Delivering these priorities will depend on our ability to mobilise adequate financial resources, manage public expenditure responsibly and establish sustainable funding arrangements that support long-term development.

Although federal allocations to states have increased in recent years, Ebonyi State continues to face significant development challenges, with limited visible improvements in the quality of public services and economic opportunities available to its people. This reinforces the need to move beyond dependence on federal allocations and adopt a more disciplined, transparent and results-oriented approach to public financial management.

Our administration will undertake a comprehensive assessment of the State's financial position, existing obligations and development priorities to establish realistic funding requirements and a phased implementation framework. We will prioritise value for money, strengthen internally generated revenue without imposing unnecessary burdens on citizens and businesses, and attract private investment and development financing to complement government resources.

Our funding strategy will combine fiscal discipline, improved revenue administration, strategic partnerships and responsible investment management to ensure that available resources are directed towards projects and programmes with measurable economic and social impact.





A. VALUE FOR MONEY

Our administration will institutionalise fiscal discipline, transparency and accountability in public expenditure, ensuring that every naira spent delivers measurable value. We will eliminate waste, strengthen financial controls and prioritise investments that improve public services and stimulate economic growth.

To achieve these objectives, our administration will:

• Strengthen the Bureau of Public Procurement to ensure competitive bidding, transparent contract awards, regulatory compliance and value for money in government expenditure.

• Establish clear expenditure approval thresholds and financial control procedures across ministries, departments and agencies to improve budgetary discipline and accountability.

• Conduct periodic expenditure reviews to eliminate unnecessary administrative costs, duplication of functions and non-essential government spending.

• Modernise public financial management through digital budgeting, expenditure tracking and financial reporting systems to improve efficiency and transparency.

• Implement comprehensive payroll verification, supported by biometric identification and appropriate identity verification systems, to eliminate ghost workers and prevent payroll fraud.

• Strengthen project appraisal, monitoring and evaluation to ensure government projects are properly costed, competitively procured and delivered within approved budgets and timelines.

• Explore private-sector participation in financing and managing public infrastructure and assets where such arrangements demonstrate clear value for money and protect the State's financial interests.





B. IMPROVING INTERNALLY GENERATED REVENUE (IGR)

Our administration will strengthen Ebonyi State's internally generated revenue through economic expansion, efficient revenue administration and improved tax compliance. We will simplify collection processes, eliminate multiple taxation and broaden the revenue base without imposing unnecessary burdens on citizens and businesses.

To achieve these objectives, our administration will:

• Modernise revenue administration through an integrated digital collection and payment system that simplifies tax payments, improves revenue tracking, reduces cash-based transactions and minimises revenue leakages across government institutions.

• Review and harmonise applicable State taxes, levies and charges to eliminate duplication, prevent multiple taxation and establish a transparent, predictable and business-friendly revenue framework in accordance with existing tax laws.

• Develop a comprehensive and regularly updated taxpayer database by integrating relevant business registration, property and economic activity records with legally authorised taxpayer identification systems, while protecting personal information and avoiding unnecessary registration requirements.

• Strengthen revenue generation across ministries, departments and agencies by reviewing existing revenue streams, improving collection procedures and ensuring that statutory fees, licences and service charges are properly assessed, documented and remitted to designated government accounts.

• Promote voluntary tax compliance through taxpayer education, simplified filing procedures, accessible support services and transparent communication on tax obligations, while ensuring that enforcement measures are fair, consistent and compliant with applicable laws.

• Strengthen the institutional capacity and operational independence of the State's revenue administration through professional workforce development, improved internal controls, performance monitoring and safeguards against political interference and revenue diversion.

• Expand the State's revenue base by supporting the formalisation and growth of businesses, agricultural enterprises and other productive economic activities through appropriate incentives, simplified registration processes and improved access to business development opportunities.





C. SHARE OF FEDERAL ALLOCATION (FAAC)

Our administration will ensure that Ebonyi State receives its full statutory entitlements from the Federation Account and that these resources are managed transparently and deployed towards critical development priorities. We will strengthen revenue monitoring, improve fiscal planning and ensure that increased federal allocations translate into measurable benefits for the people.

To achieve these objectives, our administration will:

• Work with relevant federal institutions and statutory bodies to secure Ebonyi State's full share of Federation Account allocations and other statutory transfers, including any outstanding entitlements.

• Conduct regular reconciliation and independent verification of federal revenue receipts, statutory deductions and transfers to ensure accuracy and accountability.

• Strengthen fiscal planning to manage revenue fluctuations and prioritise the allocation of available resources to critical development projects and public services.

• Publish periodic reports detailing federal allocations received and how the funds are utilised to promote transparency and public accountability.

OTHER FINANCING OPTIONS



1. Public-Private Partnership (PPP) Schemes

Our administration will mobilise private-sector capital, expertise and innovation to accelerate infrastructure development and improve public service delivery. We will establish a transparent and competitive PPP framework that attracts credible investors, reduces the financial burden on government and delivers sustainable value for Ebonyi State.

To achieve these objectives, our administration will:

- Establish a comprehensive PPP framework with clear guidelines for project identification, appraisal, competitive procurement, implementation and performance monitoring.

- Develop and actively promote a pipeline of bankable investment projects to attract local and international capital through strategic engagement with institutional investors, development finance institutions and global investment partners.

- Establish a Project Development Fund to finance feasibility studies, project preparation and transaction advisory services for priority infrastructure projects, while mobilising additional resources from development finance

institutions, infrastructure funds and other investment partners.

• Position the Ebonyi State Investment and Development Company (ESIDC) as a strategic investment facilitation institution responsible for identifying opportunities, attracting private capital and coordinating investment partnerships.

• Implement transparent PPP agreements with clearly defined responsibilities, performance standards, risk-sharing arrangements and safeguards to protect public assets and the State's long-term financial interests.

• Build institutional capacity for PPP implementation through specialised training, technical partnerships and independent project monitoring to ensure timely delivery and sustained operational performance.





2. Community Partnership Schemes

Our administration will:

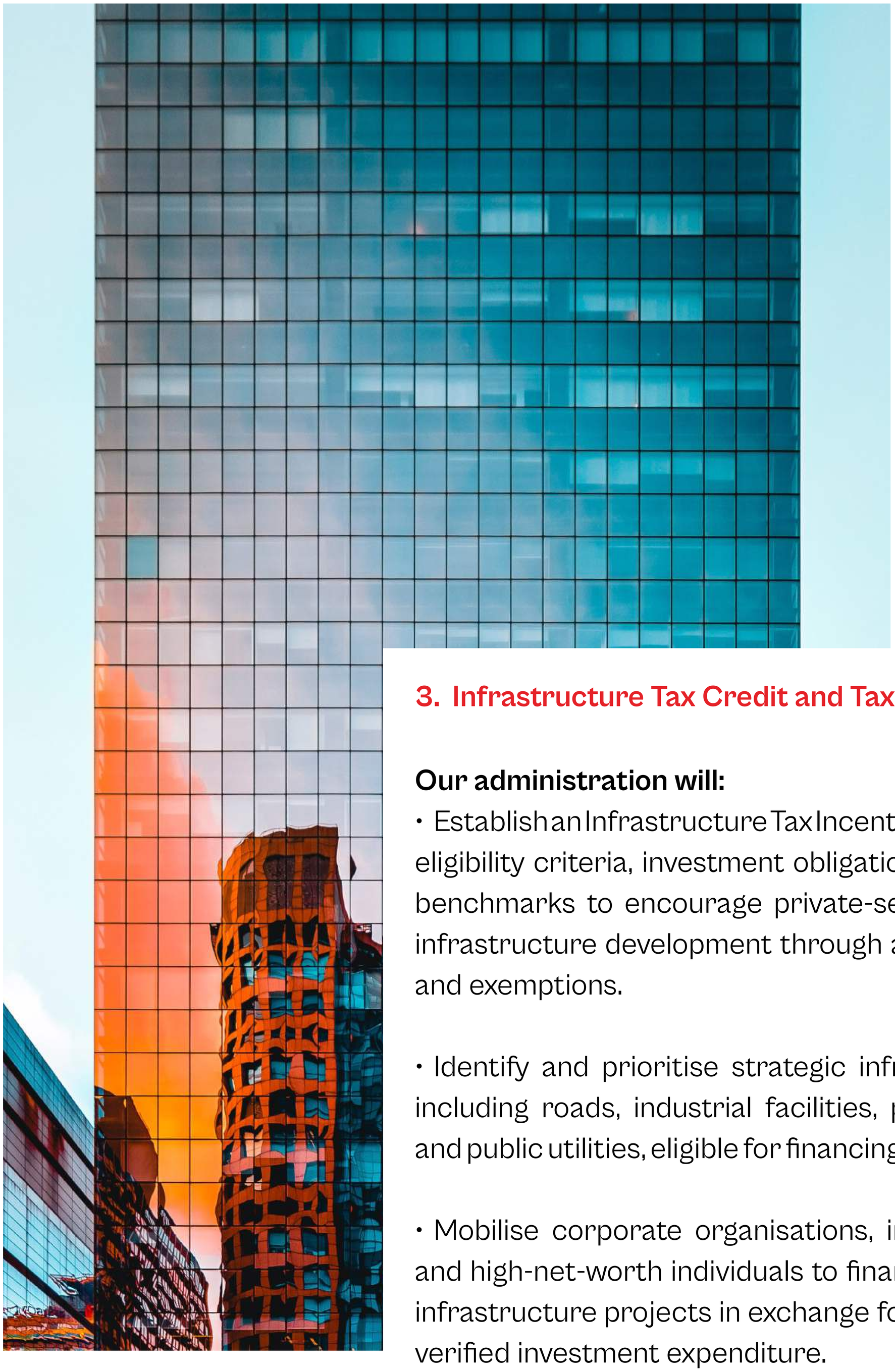
• Establish a Community Development Partnership Programme to mobilise successful Ebonyians, businesses, diaspora organisations and community associations to support grassroots development.

• Develop a community-driven framework that enables local communities to identify and prioritise their infrastructure and social development needs.

• Introduce a co-funding scheme through which government will support eligible community-led projects, including schools, primary healthcare facilities, rural roads and water supply.

• Establish transparent procedures for project selection, funding, implementation and monitoring to ensure accountability and equitable distribution of development opportunities.

• Introduce a recognition programme to acknowledge individuals, organisations and community groups making significant contributions to the development of Ebonyi State.



3. Infrastructure Tax Credit and Tax Exemption schemes

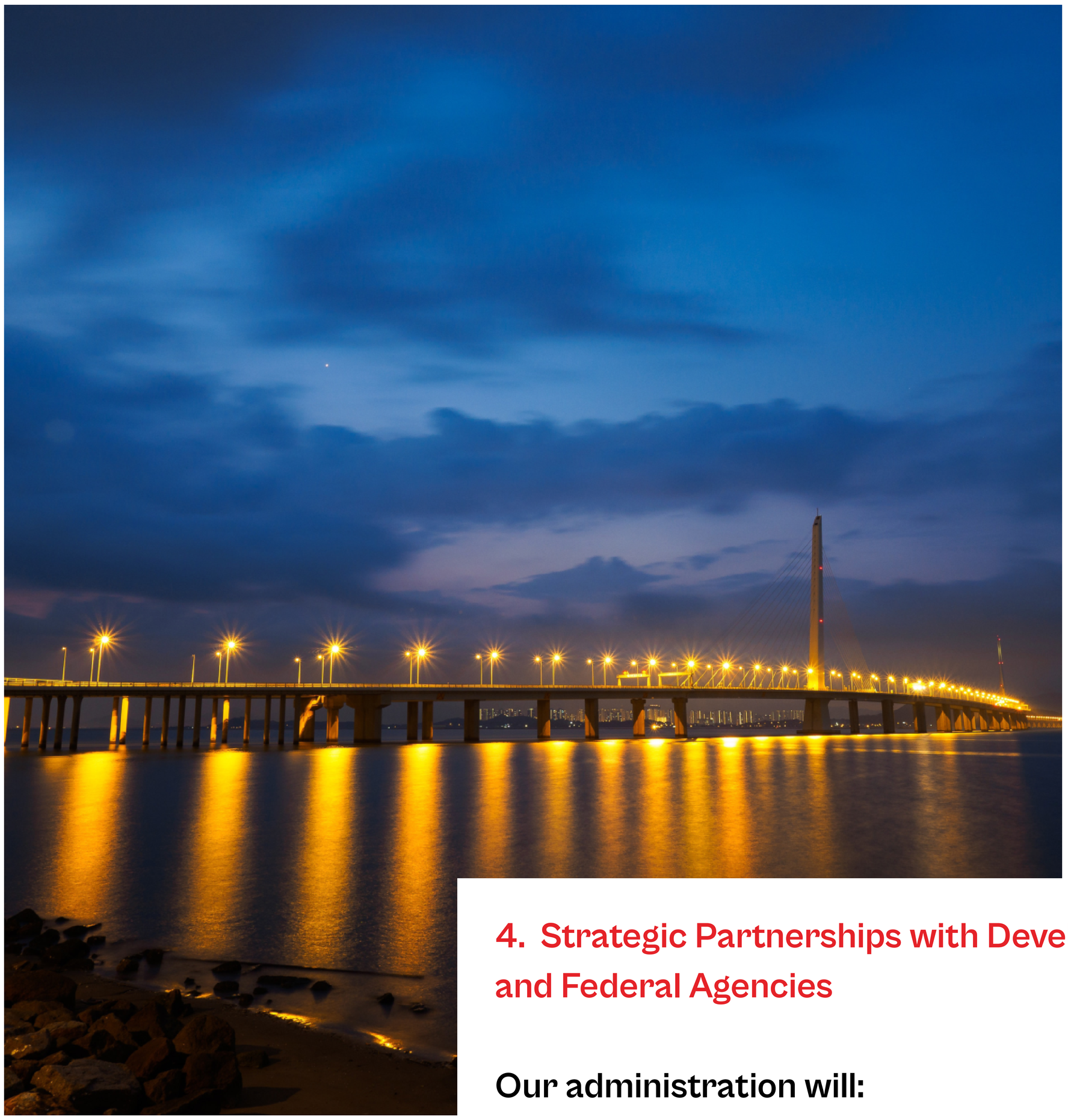
Our administration will:

• Establish an Infrastructure Tax Incentive Scheme with clear eligibility criteria, investment obligations and performance benchmarks to encourage private-sector participation in infrastructure development through applicable tax credits and exemptions.

• Identify and prioritise strategic infrastructure projects, including roads, industrial facilities, power infrastructure and public utilities, eligible for financing through the scheme.

• Mobilise corporate organisations, institutional investors and high-net-worth individuals to finance or deliver eligible infrastructure projects in exchange for incentives linked to verified investment expenditure.

• Implement transparent monitoring and verification mechanisms to ensure that participating investors fulfil their obligations and that the infrastructure delivered justifies the tax incentives granted.



4. Strategic Partnerships with Development Partners and Federal Agencies

Our administration will:

• Establish strategic partnerships with multilateral development institutions, international development agencies, bilateral organisations and philanthropic foundations to secure grants, concessional financing and technical assistance for priority development programmes.

• Strengthen engagement with federal ministries, departments and agencies to secure increased federal interventions, infrastructure investments and development programmes for Ebonyi State.

• Establish a coordinated resource mobilisation framework to identify funding opportunities, develop competitive project proposals and secure development assistance aligned with the State's strategic priorities.



5. Investing in and Operationalising Ebonyi State Investment and Development Company (ESIDC)

Our administration will:

- Restructure and reposition the Ebonyi State Investment and Development Company (ESIDC) as a professionally managed investment institution responsible for attracting private capital, facilitating strategic investments and developing income-generating assets for the State.

- Establish the Ebonyi State Investment Fund and sector-specific investment funds to mobilise capital for commercially viable opportunities across priority sectors of the State's economy.

- Develop and implement a strategic investment promotion programme to attract domestic and foreign direct investment, supported by targeted investor engagement and a competitive investment environment.

- Build and manage a diversified portfolio of commercially viable investments and State-owned assets to generate sustainable returns and create long-term wealth for Ebonyi State.

- Establish a long-term investment and financial stabilisation framework to preserve investment returns, strengthen the State's financial resilience and provide a sustainable asset base for future generations.

- Set measurable annual investment mobilisation and performance targets, supported by transparent governance, professional investment management and regular reporting on investment outcomes.

05 IMPLEMENTATION STRATEGIES



IFEANYI CHUKWUMA ODII 2027



Our administration will translate the ANYI G'EMEYA Agenda into measurable development outcomes through decisive leadership, disciplined execution and transparent governance. We will establish clear priorities, strengthen institutional coordination and hold public officials accountable for delivering our commitments to Ndi Ebonyi.

Our implementation strategy will be anchored on three principles:

Visionary Leadership:

• Provide direct leadership and strategic oversight of the development agenda, ensuring that government policies, institutional priorities and resource allocation are aligned with our commitments.

• Appoint competent, experienced and performance-driven individuals to lead government institutions, with clearly defined responsibilities and measurable expectations.

Effective and Efficient Execution:

• Commence immediate implementation of a comprehensive development roadmap, with clearly defined priorities, delivery milestones, institutional responsibilities and measurable performance indicators.

• Establish a Governor's Delivery Unit to coordinate priority initiatives across MDAs, monitor implementation, resolve execution bottlenecks and ensure timely delivery.

• Introduce performance agreements for heads of MDAs, supported by periodic reviews, clear delivery targets and corrective measures for underperformance.

Transparency and Accountability:

• Publish periodic progress reports on manifesto commitments, priority projects and development outcomes, enabling citizens to assess the administration's performance against established targets.

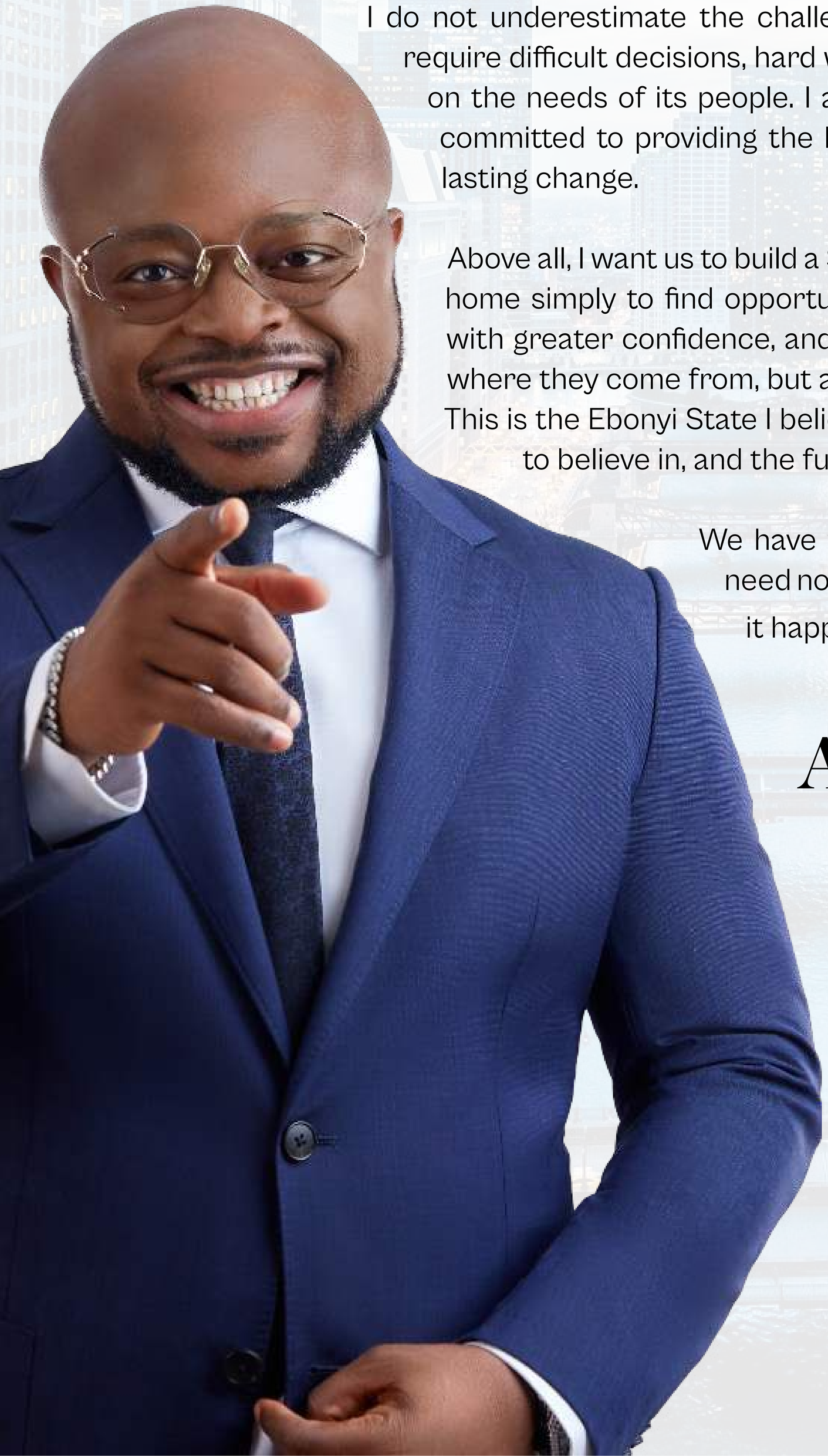
• Establish accessible citizen engagement and feedback mechanisms to encourage public participation, identify service delivery gaps and strengthen government responsiveness.

06 CONCLUSION

IFEANYI CHUKWUMA ODII 2027

I know that many of our people have waited a long time for things to get better. I have seen the struggles of families working hard to make ends meet, young people with the talent and ambition to succeed but without the opportunities, and communities whose potential remains largely untapped. Yet, through these challenges, I have also seen the resilience, determination and hope that define Ndi Ebonyi. These qualities give me confidence in what our State can become.

I believe we can build an Ebonyi State where our farmers earn more from their labour, our businesses have the environment to grow, our young people can find meaningful opportunities, and our children have access to the education and healthcare they deserve. A State where development reaches every community, creating opportunities for Ndi Ebonyi to build better lives.



I do not underestimate the challenges ahead. Transforming Ebonyi State will require difficult decisions, hard work and a government that remains focused on the needs of its people. I am prepared for that responsibility, and I am committed to providing the leadership needed to deliver meaningful and lasting change.

Above all, I want us to build a State where our children will not have to leave home simply to find opportunities, where families can look to the future with greater confidence, and where our people can take pride not only in where they come from, but also in what their State has become.
This is the Ebonyi State I believe is possible. It is the future I am asking you to believe in, and the future I am committed to working towards.

We have the people. We have the potential. What we need now is the leadership and determination to make it happen.

ANYI G'EMEYA — WE CAN DO IT!

ANYI G'EMEYA

07

ABOUT DR. IFEANYI CHUKWUMA ODII

IFEANYI
CHUKWUMA
ODII 2027



Dr. Ifeanyi Chukwuma Odili was born 51 years ago of humble parentage in the present-day Ebonyi State. His beloved parents, very early in life, taught him to appreciate hard work, honesty, and integrity. Under their guidance, he imbibed these sterling qualities and much more; his proclivity for hard work quite naturally unlocked his inborn entrepreneurial spirit, which found expression in his life during his formative years.



Education

He attended Isu Achara Primary School and proceeded to Isu Secondary School, where he combined his education with his passion for self-enterprise. He bagged a bachelor's degree in Business Administration from the National Open University of Nigeria. Dr. Ifeanyi Odii was conferred with a Doctor of Science Degree in Strategic Business Management & Corporate Governance by the European American University in the Republic of Panama. He is an alumnus of the Lagos Business School where he underwent a Chief Executive programme.

Business Success

Acutely aware of the limitation of his humble parentage, he was determined to break the proverbial glass ceiling and would settle for no less. The qualities of grit, determination, and unyielding spirit which he imbibed very early in life were priceless assets that proved pivotal to his meteoric rise to the summit of success in the business world.

Dr. Ifeanyi Chukwuma Odii is the founder and Chairman of Orient Global Group with subsidiary companies: Orient Global Manufacturing, Orient Haulage & Logistics, and Purity Agro-Allied Limited. He is also the President of Ultimus Holdings with subsidiary companies; Ultimus Construction, Ultimus Development and Ultimus Global Integrated (owners of The Classroom), with investment portfolios that cut across manufacturing, Logistics, Construction, Real Estate, Healthcare, Trade, and Services. He has honed his leadership, management, and business strategy skills over the years.







Philanthropic Activities



Dr. Ifeanyi Chukwuma Odii has been serving the good people of Ebonyi State with his considerable means. Having conquered poverty, he made a solemn commitment to lift the poor, the infirmed, and the needy in the state from poverty and has continued to pour enormous resources into his remarkable philanthropic activities. Through the Ebele and Anyichuks Foundation, which he and his wife Ebele Chukwuma Odii co-founded, thousands of Ebonyi citizens both at home and abroad have continued to feel the full impact of his plethora of philanthropic activities.

The Foundation is committed to creating a conducive environment for study and to reduce the poor academic performance of students in external examinations and such as West African Examination Council (WAEC) and National Examination Council (NECO) Examinations. Through the Foundation, Dr. Ifeanyi Chukwuma Odii and his wife have built multi-floor classroom blocks for both primary and secondary schools, offered scholarships to over 1000 students from the state both at home and abroad. Free academic materials, free tutorials, and 10,000 copies of the West African Examination Council (WAEC) past questions and answers have also been distributed to students in Ebonyi state. Some schools that have benefitted from this initiative in the education sector are:

- Community Secondary School Abaomege

- Uzem Comprehensive Secondary School Amangwu Edda

- Government Secondary School Ovwutu Edda

- Itim Secondary School Edda

- Modern Secondary School Ebunwana Edda

- Technical Secondary School OSU Edda

- Akaeze Comprehensive Secondary School Akaeze

- Community Secondary School Iyioji Ivo LGA

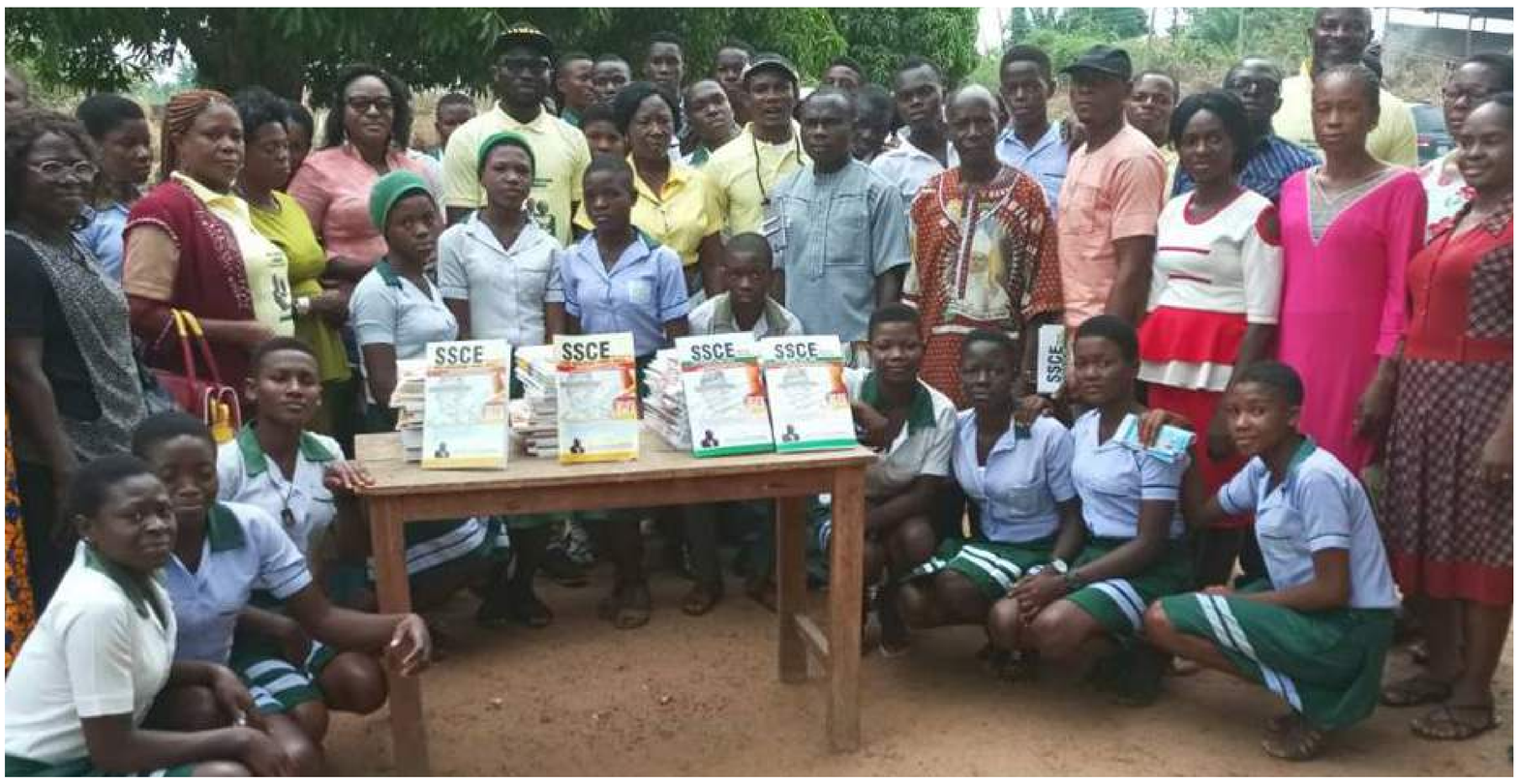
- Ishiagu High School Ishiagu IVO LGA

- Modern Secondary School Ishiagu IVO LGA

- Echille Secondary School Amara Ishiagu

















The Ebele and AnyiChuks Foundation has contributed to the empowerment of women, a cause that is especially dear to his wife. The Foundation gave Ebonyi households 50 motorcycles, 50 sewing machines, 50 grinding machines, 100,000 bags of rice, over 50,000 wrappers and 20 hair dryers.

Through the Ebele and Anyichuks Foundation, which he co-founded with his wife, Mr. Odii has transformed lives in rural communities. The foundation has built over 150 homes for the underprivileged, constructed nine churches, a traditional palace, and a three-story primary and secondary school complex. It has provided scholarships to over 2,500 students both locally and internationally, facilitated annual medical screenings, and supported over 40,000 families with relief materials and food items. More than 1,000 farmers receive agricultural inputs from the foundation each year, while 3,000 entrepreneurs have benefited from grants and seed capital.

The Ebele and AnyiChuks Foundation also supports the development of sports in Ebonyi State, through the Anyi Chuks Unity Cup. This is borne out of Ifeanyi Odii's passion for football and the need to encourage and promote sports at the grassroots level to achieve youth development and empowerment for his people. Ifeanyi Chukwuma Odii is a leader with a heart of gold who desires to see a fellow human being live a prosperous life.

IFEANYI
CHUKWUMA
ODII 2027

ANYI G'EMEYA

A PROMISE OF POSSIBILITY



PEOPLES' DEMOCRATIC PARTY
PDP
...Power to the People